## **Company Information Report**

#### **Contact Details**

Home Country	Postal : Address:	Postal Address:	City:	Area code:	Head Office Telephone:	Email:	Website:	Company Registration Date::	Latest Annual Report:	Recording Currency:
South	PO Box	Sandton	Johannesburg 2146 +27 11 780 1000		+27 11 780 1000	Investor.Relations@za.suninternational.com http://www.suninternational.com 1967/01/01			2023/12/31	ZAR

#### **GUF Information**

Africa

GUF in this sector: Signed an IFA: IFA signing Date:

UNI No 0

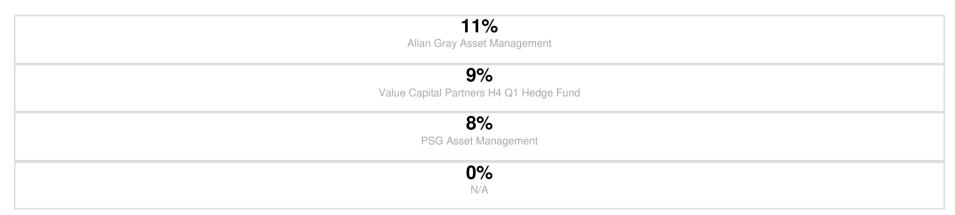
782121

#### **Sector Information**

Sector:	Stock Exchange Listings:	Major Competitors:

Hospitality Johannesburg Stock Exchange (JSE) Century Casinos, Inc, Harrah's Entertainment, Inc, London Clubs International Limited

#### **Five Major Shareholders**



0%	
N/A	

# **Company Performance Report**

## Company Performance in US Dollars - USD

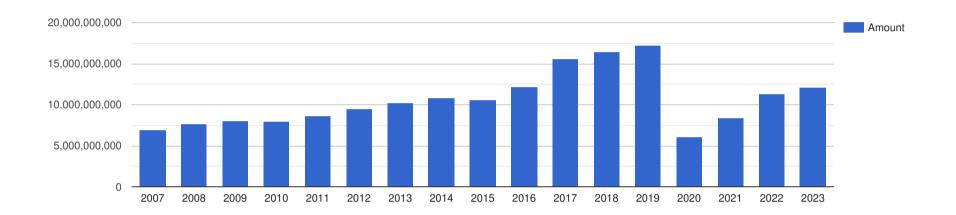
Year End:	Revenue:	Profit Before Tax:	Assets:	Liabilities:
2007	983,971,631	248,226,950	1,153,758,865	729,645,390
2008	921,160,822	209,431,681	1,043,772,672	963,361,548
2009	952,725,118	172,511,848	1,183,293,839	995,023,697
2010	1,107,694,448	173,925,143	1,503,269,793	1,140,392,375
2011	1,239,398,281	156,303,725	1,554,154,728	1,150,573,066
2012	1,225,032,258	168,387,097	1,512,387,097	1,161,032,258
2013	1,166,704,545	170,227,273	1,484,659,091	1,040,000,000
2014	1,043,876,567	141,272,903	1,356,894,889	1,165,188,042
2015	922,465,035	123,688,811	1,256,643,357	1,016,608,392
2016	826,169,492	-406,780	1,642,576,271	1,566,508,475
2017	1,145,194,424	99,339,692	1,792,809,978	1,760,601,614
2018	1,132,726,269	76,434,879	1,676,255,519	1,380,587,748
2019	1,194,096,043	109,694,408	1,637,031,391	1,343,565,934
2020	408,246,731	-110,827,282	896,339,951	798,318,483
2021	524,513,815	36,126,531	828,077,993	720,076,029
2022	654,884,691	79,267,586	784,911,345	667,168,849
2023	647,763,566	94,786,831	726,699,041	619,059,757

## Company Performance in South African Rand - ZAR

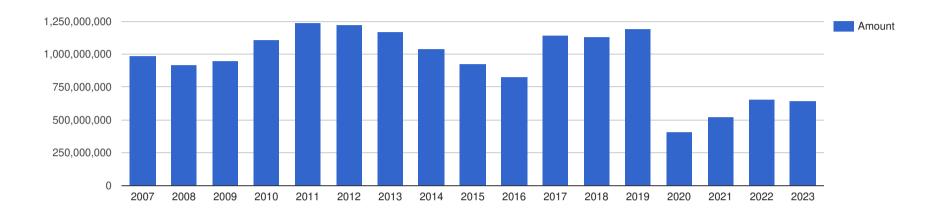
Year End	: Revenue:	Profit Before Tax:	: Assets:	Liabilities:
2007	6,937,000,000	1,750,000,000	8,134,000,000	5,144,000,000
2008	7,618,000,000	1,732,000,000	8,632,000,000	7,967,000,000
2009	8,041,000,000	1,456,000,000	9,987,000,000	8,398,000,000
2010	7,961,000,000	1,250,000,000	10,804,000,000	8,196,000,000
2011	8,651,000,000	1,091,000,000	10,848,000,000	8,031,000,000
2012	9,494,000,000	1,305,000,000	11,721,000,000	8,998,000,000
2013	10,267,000,000	1,498,000,000	13,065,000,000	9,152,000,000
2014	10,825,000,000	1,465,000,000	14,071,000,000	12,083,000,000
2015	10,553,000,000	1,415,000,000	14,376,000,000	11,630,000,000
2016	12,186,000,000	-6,000,000	24,228,000,000	23,106,000,000
2017	15,609,000,000	1,354,000,000	24,436,000,000	23,997,000,000
2018	16,420,000,000	1,108,000,000	24,299,000,000	20,013,000,000
2019	17,232,000,000	1,583,000,000	23,624,000,000	19,389,000,000
2020	6,089,000,000	-1,653,000,000	13,369,000,000	11,907,000,000
2021	8,334,000,000	574,000,000	13,157,000,000	11,441,000,000
2022	11,302,000,000	1,368,000,000	13,546,000,000	11,514,000,000
2023	12,096,000,000	1,770,000,000	13,570,000,000	11,560,000,000

## **Company Performance Changes Report**

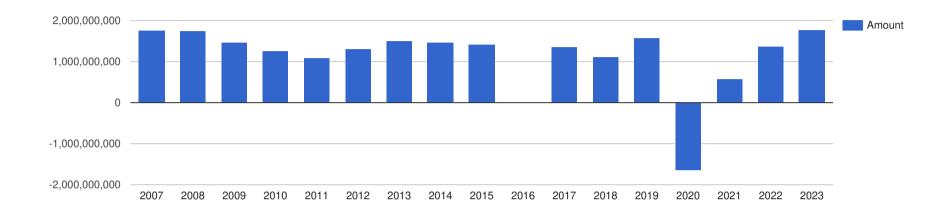
## Company Revenue - ZAR



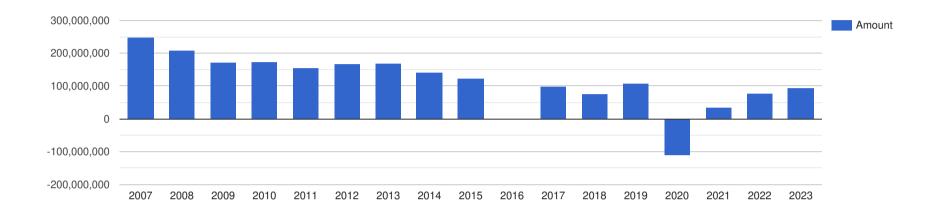
## Company Revenue - USD



### Company Profit Before Tax - ZAR



## Company Profit Before Tax - USD



# **Company Directors Report**

## CEO Biography - USD:

Year End	: Director Surname	Director Name:	Director Gender	: Full Year on Board?	: Full year in position?:
2007	Coutts-Trotter	David	Male	Yes	Yes
2008	Coutts-Trotter	David	Male	Yes	Yes
2009	Coutts-Trotter	David	Male	Yes	Yes
2010	Coutts-Trotter	David	Male	Yes	Yes
2011	Coutts-Trotter	David	Male	Yes	Yes
2012	Coutts-Trotter	David	Male	No	No
2012	Collins	Garth	Male	No	No
2013	Collins	Garth	Male	No	No
2013	Stephens	Greame E	Male	No	No
2014	Stephens	Greame E	Male	Yes	Yes
2015	Stephens	Greame E	Male	Yes	Yes
2016	Stephens	Greame E	Male	Yes	Yes
2017	Leeming	Anthony (M)	Male	Yes	Yes
2018	Leeming	Anthony (M)	Male	Yes	Yes
2019	Leeming	Anthony (M)	Male	Yes	Yes
2020	Leeming	Anthony (M)	Male	Yes	Yes
2021	Leeming	Anthony (M)	Male	Yes	Yes
2022	Leeming	Anthony (M)	Male	Yes	Yes
2023	Leeming	Anthony (M)	Male	Yes	Yes

#### CEO Remuneration - USD:

Financial Yea	r: Salary: Benefits	: Cash Bonus	Other:	Total Annual	: LTI Payment	t: Total Including LTI:
2007	334,188 134,864	339,403	0	808,454	708,088	1,516,541
2008	433,833 110,302	474,864	0	1,019,000	0	1,019,000
2009	455,874 139,610	48,764	377,364	1,021,612	0	1,021,612
2010	566,899 207,502	61,256	0	835,657	573,319	1,408,976
2011	633,121 152,555	304,528	0	1,090,205	124,702	1,214,908
2012	707,149 216,390	335,379	1,042,071	2,300,989	1,976,651	4,277,640
2013	827,885 158,668	828,873	268,313	2,083,740	0	2,083,740
2014	509,867 77,886	666,630	0	1,254,383	0	1,254,383
2015	490,387 78,760	703,063	0	1,272,210	389,888	1,662,098
2016	403,858 54,965	342,211	10,962	811,996	970,105	1,782,102
2017	455,833 62,436	207,777	15,407	741,453	212,399	953,852
2018	460,610 63,052	310,913	48,013	882,588	304,498	1,187,086
2019	486,522 66,593	405,308	40,468	998,891	378,629	1,377,521
2020	377,472 24,338	0	18,371	420,181	309,018	729,199
2021	412,487 45,692	233,369	18,189	709,736	236,138	945,875
2022	451,790 0	475,490	72,256	999,536	300,324	1,299,861
2023	441,440 59,926	304,290	10,764	816,419	425,266	1,241,686

#### **Executive Director Remuneration - USD:**

Financial Year	: No. of EDs	: Total Salary	: Cash Bonus	Other:  Total Annual:
2007	2	599,317	1,330,990	299,658 665,495
2008	2	688,008	1,546,600	344,004 773,300
2009	2	748,369	1,565,967	374,185 782,984
2010	2	934,446	1,327,055	467,223 663,527
2011	2	1,049,588	1,782,080	524,794 891,040
2012	4	1,335,094	3,514,757	333,774 878,689
2013	5	1,660,099	4,914,657	332,020 982,931
2014	4	1,077,873	2,444,701	269,468 611,175
2015	3	989,374	2,362,437	329,791 787,479
2016	3	824,020	1,622,591	274,673 540,864
2017	4	988,481	1,572,781	247,120 393,195
2018	3	859,961	1,584,161	286,654 528,054
2019	2	737,232	1,477,860	368,616 738,930
2020	2	578,947	640,094	289,474 320,047
2021	2	633,961	1,046,007	316,980 523,003
2022	2	690,520	1,471,144	345,260 735,572
2023	2	674,610	1,190,650	337,305 595,325

#### Non-Executive Director Remuneration - USD:

Financial Year:	No. of NEDs:	Total Fees:	Average Fees
0	1	38,286,424	38,286,424
2007	13	539,999	41,538
2008	13	495,783	38,137
2009	11	450,629	40,966
2010	11	518,476	47,134
2011	11	607,551	55,232
2012	12	597,866	49,822
2013	11	522,462	47,497
2014	10	495,825	49,582
2015	11	578,274	52,570
2016	11	446,247	40,568
2017	11	524,505	47,682
2018	14	379,898	27,136
2019	12	620,401	51,700
2020	13	475,427	36,571
2021	11	467,997	42,545
2022	11	389,848	35,441
2023	8	375,408	46,926

#### CEO Remuneration - ZAR:

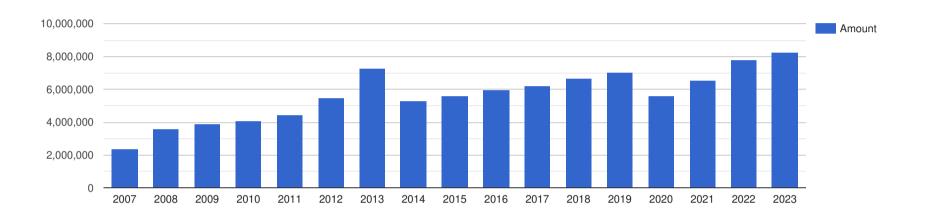
Financial Year:	Salary:	Benefits:	Cash Bonus	Other	Total Annual	LTI Payment	Total Including LTI
2007	2,356,022	950,789	2,392,788	0	5,699,599	4,992,018	10,691,617
2008	3,587,801	912,199	3,927,127	0	8,427,127	0	8,427,127
2009	3,912,312	1,198,136	418,491	3,238,539	8,767,478	0	8,767,478
2010	4,074,303	1,491,320	440,245	0	6,005,868	4,120,445	10,126,313
2011	4,419,188	1,064,836	2,125,608	0	7,609,632	870,423	8,480,055
2012	5,480,404	1,677,022	2,599,185	8,076,053	17,832,664	15,319,043	33,151,707
2013	7,285,390	1,396,279	7,294,083	2,361,158	18,336,910	0	18,336,910
2014	5,287,325	807,675	6,912,951	0	13,007,951	0	13,007,951
2015	5,610,027	901,014	8,043,039	0	14,554,080	4,460,321	19,014,401
2016	5,956,904	810,731	5,047,619	161,694	11,976,948	14,309,055	26,286,003
2017	6,213,000	851,000	2,832,000	210,000	10,106,000	2,895,000	13,001,000
2018	6,677,000	914,000	4,507,000	696,000	12,794,000	4,414,000	17,208,000
2019	7,021,000	961,000	5,849,000	584,000	14,415,000	5,464,000	19,879,000
2020	5,630,000	363,000	0	274,000	6,267,000	4,609,000	10,876,000
2021	6,554,000	726,000	3,708,000	289,000	11,277,000	3,752,000	15,029,000
2022	7,797,000	0	8,206,000	1,247,000	17,250,000	5,183,000	22,433,000
2023	8,243,000	1,119,000	5,682,000	201,000	15,245,000	7,941,000	23,186,000

#### **Executive Director Remuneration - ZAR:**

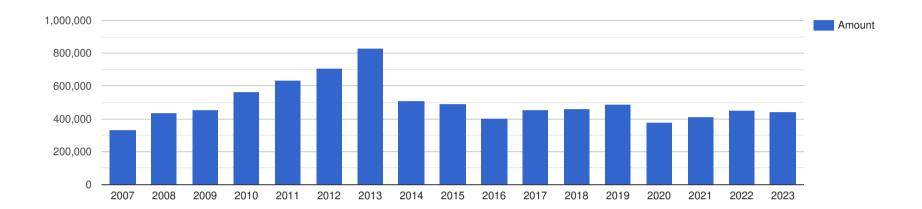
Financial	Year: No. of E	Ds: Total Salary	: Total Annual	Remuneration Average Sal	ary Average Remuneration
2007	2	4,225,184	9,383,478	2,112,592	4,691,739
2008	2	5,689,823	12,790,381	2,844,912	6,395,191
2009	2	6,422,504	13,439,130	3,211,252	6,719,565
2010	2	6,715,863	9,537,542	3,357,932	4,768,771
2011	2	7,326,122	12,438,921	3,663,061	6,219,461
2012	4	10,346,982	27,239,365	2,586,746	6,809,841
2013	5	14,608,872	43,248,979	2,921,774	8,649,796
2014	4	11,177,538	25,351,548	2,794,385	6,337,887
2015	3	11,318,441	27,026,279	3,772,814	9,008,760
2016	3	12,154,298	23,933,219	4,051,433	7,977,740
2017	4	13,473,000	21,437,000	3,368,250	5,359,250
2018	3	12,466,000	22,964,000	4,155,333	7,654,667
2019	2	10,639,000	21,327,000	5,319,500	10,663,500
2020	2	8,635,000	9,547,000	4,317,500	4,773,500
2021	2	10,073,000	16,620,000	5,036,500	8,310,000
2022	2	11,917,000	25,389,000	5,958,500	12,694,500
2023	2	12,597,000	22,233,000	6,298,500	11,116,500

## **Company Directors Fee Changes**

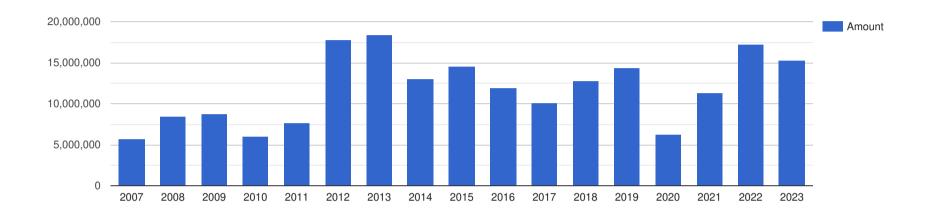
### CEO Salary - ZAR



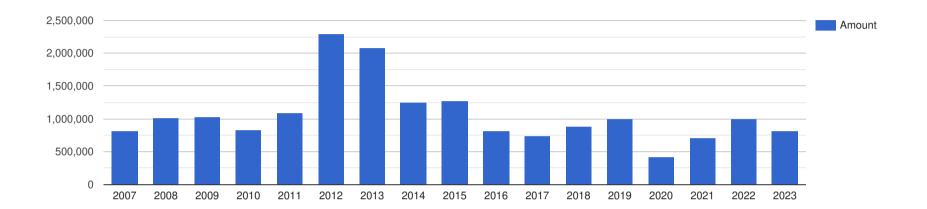
## CEO Salary - USD



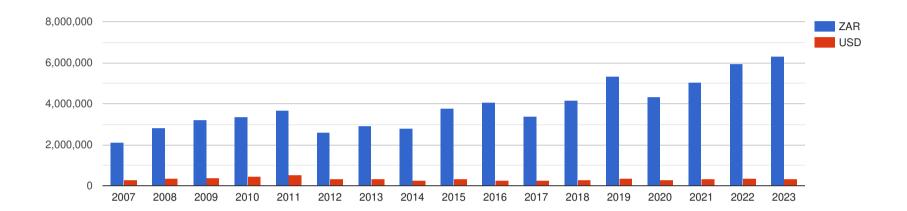
#### **CEO Remuneration - ZAR**



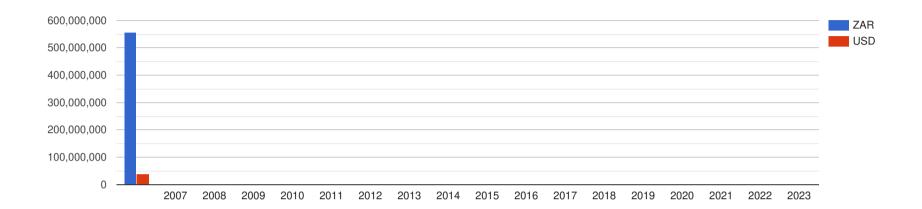
### **CEO Remuneration - USD**



### **Average Executive Director Salary**



## Average Non-Executive Director



## **Company Employees Report**

## **Total Employee Count:**

Year En	d: No. Empl	oyees: No. Contra	ctors Total Workforce
2007	0	0	8427
2008	0	0	8546
2009	0	0	9342
2010	0	0	10372
2011	0	0	10897
2012	0	0	10866
2013	0	0	11049
2014	10417	586	11003
2015	8676	3346	12022
2016	0	0	13114
2017	0	0	12959
2018	0	0	14632
2019	14706	0	0
2020	7548	0	7548
2021	7131	0	7131
2022	7050	0	7050
2023	7538	0	7538

## **Countries of Operation:**

Country o Operation	. the Home	Is There a Recognition Agreement?	·
South Africa	Yes	Yes	No breakdown of union membership in SA operation only but as a percentage of total worksfoce SACCAWU represents 27% of Sun International workers, 53% are non-unionised (2007) From an employee relations perspective the past year was challenging due to the national strike that took place at all the group's unionised South African units when negotiations on substantive issues including wages broke down in September 2006. 2010:Successful settlement of wage negotiation and industrial action in South Africa resulting in 2 year agreement.
Botswana	No	Yes	No breakdown of union membership in Botswana operation only but as a percentage of total worksfoce BCGWU represents 3% of Sun International workers, 53% are non-unionised (2007)
Lesotho	No	Yes	No breakdown of union membership in Lesotho operation only but as a percentage of total worksfoce NUHFAW represents 3% of Sun International workers, 53% are non-unionised (2007)
Namibia	No	No	No breakdown of union membership in Namibian operation only but as a percentage of total worksfoce NAFAU represents 3% of Sun International workers, 53% are non-unionised (2007)
Swaziland	No	Yes	No breakdown of union membership in Swaziland operation only but as a percentage of total worksfoce SHCAWU represents 3% of Sun International workers, 53% are non-unionised (2007)
Zambia	No	No	No breakdown of union membership in Zambian operation only but as a percentage of total worksfoce HCAWUZ represents 4% of Sun International workers, 53% are non-unionised (2007)
Nigeria	No	No	The group manages the property and acquired a 29% interest in August 2009. The process of acquiring a further interest is under way which will result in a 50% interest in the company. (R&A 2009)
Chile	No	No	0
Panama	No	No	0
Columbia	No	No	0

## **Total Employee Count:**

Country:	Year End:	No. Operations	No. Employees:	No. Contractors:	Total Workforce:	Union(s):	Degree of Unionisation:	Min Wage (Local) Per Month:	Min Wage USD (Per Annum):	Min Wage USD (Per Annum):
South Africa	2014	17	6805	359	7164	0	0	0	0	No
Chile	2014	0	1493	0	0	0	0	0	0	No
Columbia	2014	0	0	0	0	0	0	0	0	No
Botswana	2014	0	362	0	0	0	0	0	0	No
Lesotho	2014	0	402	0	0	0	0	0	0	No
Namibia	2014	0	277	0	0	0	0	0	0	No
Nigeria	2014	0	439	0	0	0	0	0	0	No
Panama	2014	0	18	0	0	0	0	0	0	No
Swaziland	2014	0	207	0	0	0	0	0	0	No
Zambia	2014	0	414	0	0	0	0	0	0	No