

# Company Information Report

## Contact Details

Home Country:	Postal Address:	Postal Address:	City:	Area code:	Head Office Telephone:	Email:	Website:	Company Registration Date::	Latest Annual Report:	Recording Currency:
South Africa	P.O. Box 9679		Centurion, Pretoria	157	+27 12 683 7000	charmaine.naidoo@angloamerican.com	http://www.kumba.co.za/index.php	2005/01/01	2023/12/31	ZAR

## GUF Information

GUF in this sector:	Signed an IFA:	IFA signing Date:
IndustriALL	No	0

## Sector Information

Sector:	Stock Exchange Listings:	Major Competitors:
Mining	Johannesburg Stock Exchange (JSE)	Bhp Billiton Plc

## Five Major Shareholders

69%	Anglo South Africa Proprietary Limited
12%	Industrial Development Corporation of South Africa
2%	Government Employees Pension Fund
0%	N/A
0%	N/A

# Company Performance Report

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## Company Performance in US Dollars - USD

Year End:	Revenue:	Profit Before Tax:	Assets:	Liabilities:
2008	2,225,000,000	1,381,458,333	95,208,333	3,437,500
2009	3,121,066,667	1,700,400,000	136,666,667	4,666,667
2010	5,691,764,706	3,691,470,588	4,099,264,706	1,396,911,765
2011	6,724,792,244	4,440,166,205	4,766,343,490	1,914,265,928
2012	5,542,195,122	2,786,585,366	4,455,609,756	2,100,853,659
2013	5,294,664,843	3,433,926,129	3,813,269,494	1,299,452,804
2014	4,394,921,514	1,731,486,611	4,699,815,328	2,206,648,199
2015	2,832,131,661	159,796,238	3,801,802,508	1,829,467,085
2016	2,918,241,279	1,095,566,860	4,157,848,837	1,502,616,279
2017	3,402,714,600	1,591,195,891	4,582,978,723	1,241,379,310
2018	3,175,347,222	1,158,333,333	4,378,541,667	1,171,111,111
2019	4,454,646,248	2,027,025,154	4,638,694,477	1,345,506,202
2020	5,370,664,628	2,762,569,477	5,532,446,983	1,362,847,048
2021	6,425,487,456	3,776,418,313	5,153,569,226	1,474,327,505
2022	4,289,795,280	1,551,307,532	3,118,434,090	1,671,253,991
2023	4,617,993,004	2,182,078,541	5,286,856,012	1,633,439,509

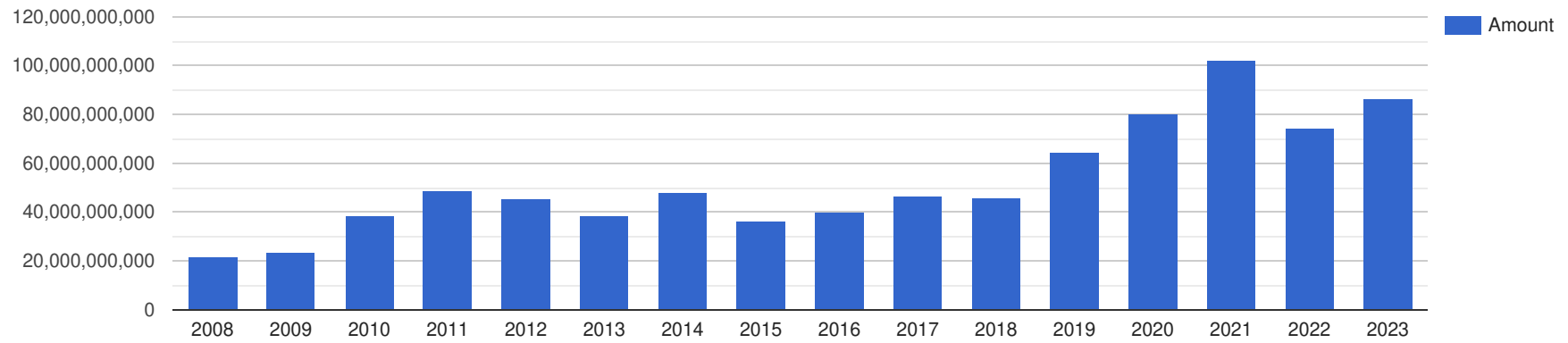
**Company Performance in South African Rand - ZAR**

Year End:	Revenue:	Profit Before Tax:	Assets:	Liabilities:
2008	21,360,000,000	13,262,000,000	914,000,000	33,000,000
2009	23,408,000,000	12,753,000,000	1,025,000,000	35,000,000
2010	38,704,000,000	25,102,000,000	27,875,000,000	9,499,000,000
2011	48,553,000,000	32,058,000,000	34,413,000,000	13,821,000,000
2012	45,446,000,000	22,850,000,000	36,536,000,000	17,227,000,000
2013	38,704,000,000	25,102,000,000	27,875,000,000	9,499,000,000
2014	47,597,000,000	18,752,000,000	50,899,000,000	23,898,000,000
2015	36,138,000,000	2,039,000,000	48,511,000,000	23,344,000,000
2016	40,155,000,000	15,075,000,000	57,212,000,000	20,676,000,000
2017	46,379,000,000	21,688,000,000	62,466,000,000	16,920,000,000
2018	45,725,000,000	16,680,000,000	63,051,000,000	16,864,000,000
2019	64,285,000,000	29,252,000,000	66,941,000,000	19,417,000,000
2020	80,104,000,000	41,204,000,000	82,517,000,000	20,327,000,000
2021	102,092,000,000	60,002,000,000	81,883,000,000	23,425,000,000
2022	74,032,000,000	26,772,000,000	53,817,000,000	28,842,000,000
2023	86,234,000,000	40,747,000,000	98,724,000,000	30,502,000,000

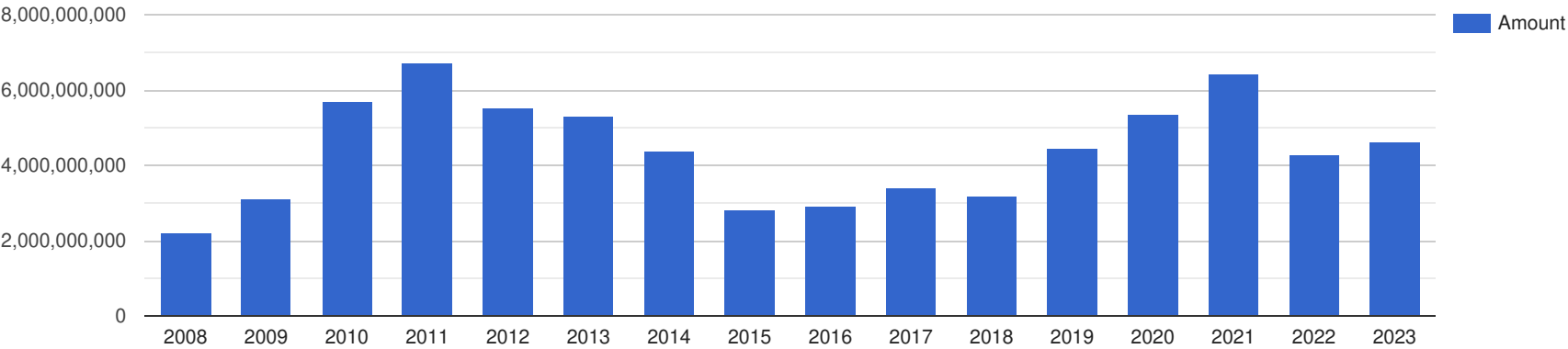
# Company Performance Changes Report

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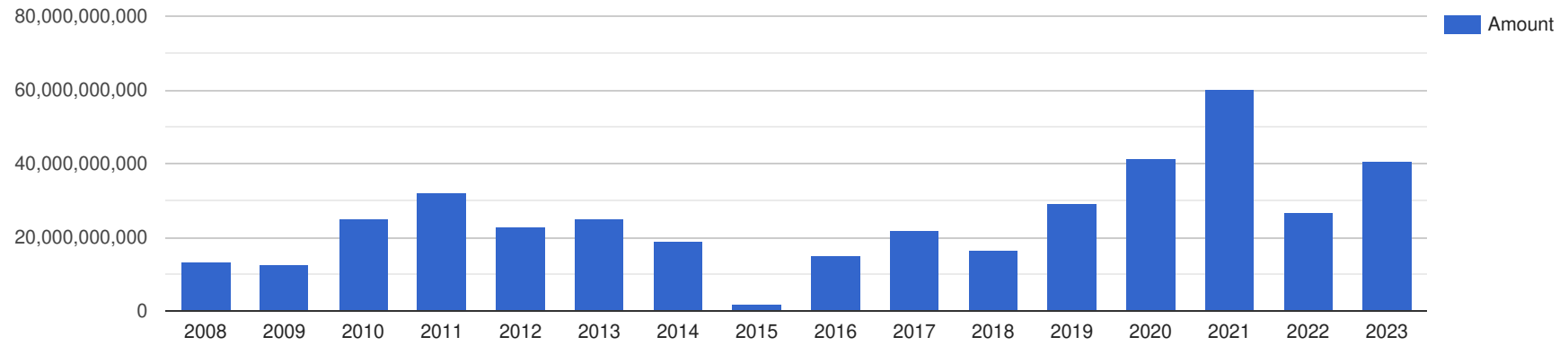
## Company Revenue - ZAR



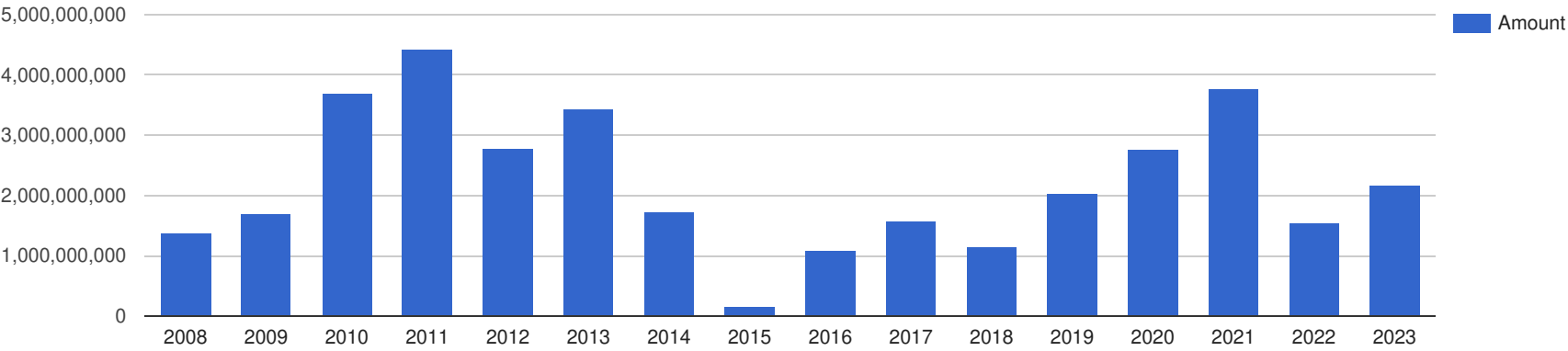
Company Revenue - USD



## Company Profit Before Tax - ZAR



Company Profit Before Tax - USD



# Company Directors Report

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## CEO Biography - USD:

Year End:	Director Surname:	Director Name:	Director Gender:	Full Year on Board?:	Full year in position?:
2008	Griffith	Chris I	Male	Yes	Yes
2009	Griffith	Chris I	Male	Yes	Yes
2010	Griffith	Chris I	Male	Yes	Yes
2011	Griffith	Chris I	Male	Yes	Yes
2012	Griffith	Chris I	Male	No	No
2012	Mbazima	Norman B	Male	No	No
2013	Mbazima	Norman B	Male	Yes	Yes
2014	Mbazima	Norman B	Male	Yes	Yes
2015	Mbazima	Norman B	Male	Yes	Yes
2016	Mbazima	Norman B	Male	No	No
2016	Mkhwanazi	Themba	Male	No	No
2017	Mkhwanazi	Themba	Male	Yes	Yes
2018	Mbazima	Norman B	Male	No	No
2018	Mkhwanazi	Themba	Male	No	No
2019	Mkhwanazi	Themba	Male	Yes	Yes
2020	Mkhwanazi	Themba	Male	Yes	Yes
2021	Mkhwanazi	Themba	Male	Yes	Yes
2022	Mkhwanazi	Themba	Male	Yes	Yes
2022	Zikalala	ND	Female	No	No
2023	Zikalala	ND	Female	Yes	Yes



**CEO Remuneration - USD:**

Financial Year:	Salary:	Benefits:	Cash Bonus	Other:	Total Annual:	LTI Payment:	Total Including LTI:
2008	158,125	15,938	0	10,625	184,688	0	184,688
2009	411,333	46,000	99,467	29,600	586,400	0	586,400
2010	540,766	67,031	280,711	0	888,509	0	888,509
2011	591,274	194,875	283,102	0	1,069,252	84,425	1,153,677
2012	667,195	85,122	300,122	0	1,052,439	369,390	1,421,829
2013	767,292	108,854	364,792	0	1,240,938	200,625	1,441,563
2014	746,260	86,888	326,131	0	1,159,280	176,547	1,335,826
2015	700,784	100,705	315,596	0	1,117,085	56,348	1,173,433
2016	666,788	54,288	456,686	0	1,177,762	136,991	1,314,753
2017	518,263	17,440	332,260	2,695	870,659	712,949	1,583,608
2018	551,111	21,250	432,639	201,250	1,206,250	7,863,403	9,069,653
2019	573,418	18,363	367,819	193,195	1,152,796	2,465,456	3,618,252
2020	640,295	18,036	472,075	290,312	1,420,717	1,104,459	2,525,176
2021	622,129	17,559	547,800	65,454	1,252,942	1,028,070	2,281,012
2022	810,175	62,116	279,523	67,447	1,219,261	1,240,178	2,459,439
2023	452,471	61,051	313,019	102,073	928,614	497,135	1,425,748

**Executive Director Remuneration - USD:**

Financial Year:	No. of EDs:	Total Salary:	Cash Bonus	Other:	Total Annual:
2008	2	418,021	556,979	209,010	278,490
2009	2	780,800	1,190,533	390,400	595,267
2010	2	1,010,913	1,661,303	505,457	830,652
2011	2	1,076,593	1,840,443	538,296	920,222
2012	3	890,122	1,390,366	296,707	463,455
2013	2	1,122,604	1,802,083	561,302	901,042
2014	2	1,104,986	1,693,998	552,493	846,999
2015	2	1,034,248	1,597,257	517,124	798,629
2016	3	972,166	1,870,058	324,055	623,353
2017	4	692,585	1,133,975	173,146	283,494
2018	4	808,056	1,590,625	202,014	397,656
2019	2	880,466	1,601,344	440,233	800,672
2020	2	991,217	1,917,399	495,608	958,699
2021	2	980,804	1,784,631	490,402	892,315
2022	3	1,157,492	1,674,586	385,831	558,195
2023	2	792,749	1,430,515	396,374	715,257

**Non-Executive Director Remuneration - USD:**

Financial Year:	No. of NEDs:	Total Fees:	Average Fees
2008	9	272,500	30,278
2009	8	425,467	53,183
2010	10	667,845	66,785
2011	8	542,659	67,832
2012	11	501,585	45,599
2013	10	499,375	49,938
2014	9	409,695	45,522
2015	10	451,646	45,165
2016	9	463,663	51,518
2017	14	494,424	35,316
2018	11	583,125	53,011
2019	12	521,239	43,437
2020	10	550,453	55,045
2021	10	520,926	52,093
2022	9	513,037	57,004
2023	11	830,022	75,457

**CEO Remuneration - ZAR:**

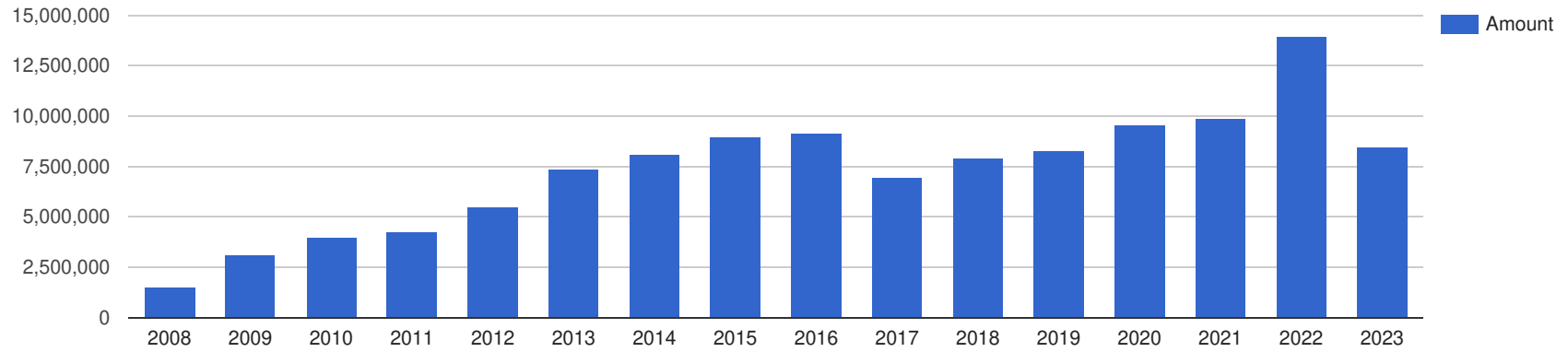
Financial Year:	Salary:	Benefits:	Cash Bonus	Other	Total Annual	LTI Payment	Total Including LTI
2008	1,518,000	153,000	0	102,000	1,773,000	0	1,773,000
2009	3,085,000	345,000	746,000	222,000	4,398,000	0	4,398,000
2010	3,953,000	490,000	2,052,000	0	6,495,000	0	6,495,000
2011	4,269,000	1,407,000	2,044,000	0	7,720,000	609,546	8,329,546
2012	5,471,000	698,000	2,461,000	0	8,630,000	3,029,000	11,659,000
2013	7,366,000	1,045,000	3,502,000	0	11,913,000	1,926,000	13,839,000
2014	8,082,000	941,000	3,532,000	0	12,555,000	1,912,000	14,467,000
2015	8,942,000	1,285,000	4,027,000	0	14,254,000	719,000	14,973,000
2016	9,175,000	747,000	6,284,000	0	16,206,000	1,885,000	18,091,000
2017	6,924,000	233,000	4,439,000	36,000	11,632,000	9,525,000	21,157,000
2018	7,936,000	306,000	6,230,000	2,898,000	17,370,000	113,233,000	130,603,000
2019	8,275,000	265,000	5,308,000	2,788,000	16,636,000	35,579,000	52,215,000
2020	9,550,000	269,000	7,041,000	4,330,000	21,190,000	16,473,000	37,663,000
2021	9,885,000	279,000	8,704,000	1,040,000	19,908,000	16,335,000	36,243,000
2022	13,982,000	1,072,000	4,824,000	1,164,000	21,042,000	21,403,000	42,445,000
2023	8,449,000	1,140,000	5,845,000	1,906,000	17,340,000	9,283,000	26,623,000

**Executive Director Remuneration - ZAR:**

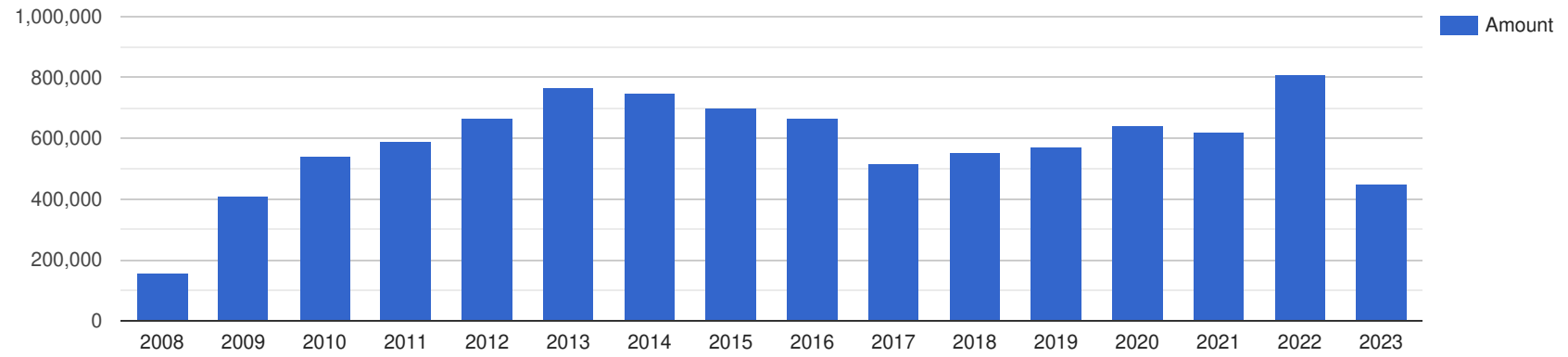
Financial Year:	No. of EDs:	Total Salary:	Total Annual Remuneration	Average Salary	Average Remuneration
2008	2	4,013,000	5,347,000	2,006,500	2,673,500
2009	2	5,856,000	8,929,000	2,928,000	4,464,500
2010	2	7,150,000	11,750,000	3,575,000	5,875,000
2011	2	7,773,000	13,288,000	3,886,500	6,644,000
2012	3	7,299,000	11,401,000	2,433,000	3,800,333
2013	2	10,777,000	17,300,000	5,388,500	8,650,000
2014	2	11,967,000	18,346,000	5,983,500	9,173,000
2015	2	13,197,000	20,381,000	6,598,500	10,190,500
2016	3	13,377,000	25,732,000	4,459,000	8,577,333
2017	4	9,300,000	15,221,000	2,325,000	3,805,250
2018	4	11,636,000	22,905,000	2,909,000	5,726,250
2019	2	12,706,000	23,109,000	6,353,000	11,554,500
2020	2	14,784,000	28,598,000	7,392,000	14,299,000
2021	2	15,584,000	28,356,000	7,792,000	14,178,000
2022	3	19,976,000	28,900,000	6,658,667	9,633,333
2023	2	14,803,000	26,712,000	7,401,500	13,356,000

# Company Directors Fee Changes

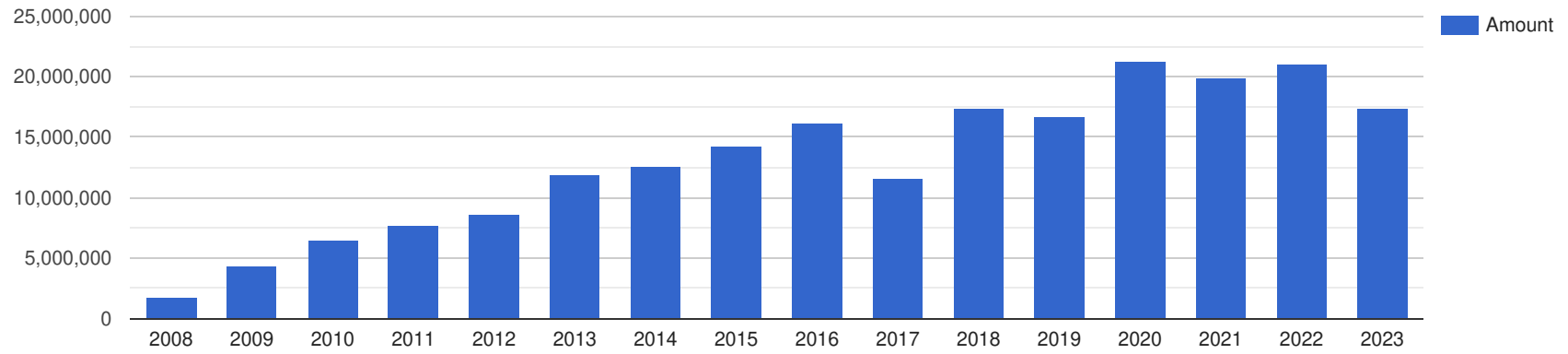
CEO Salary - ZAR



## CEO Salary - USD

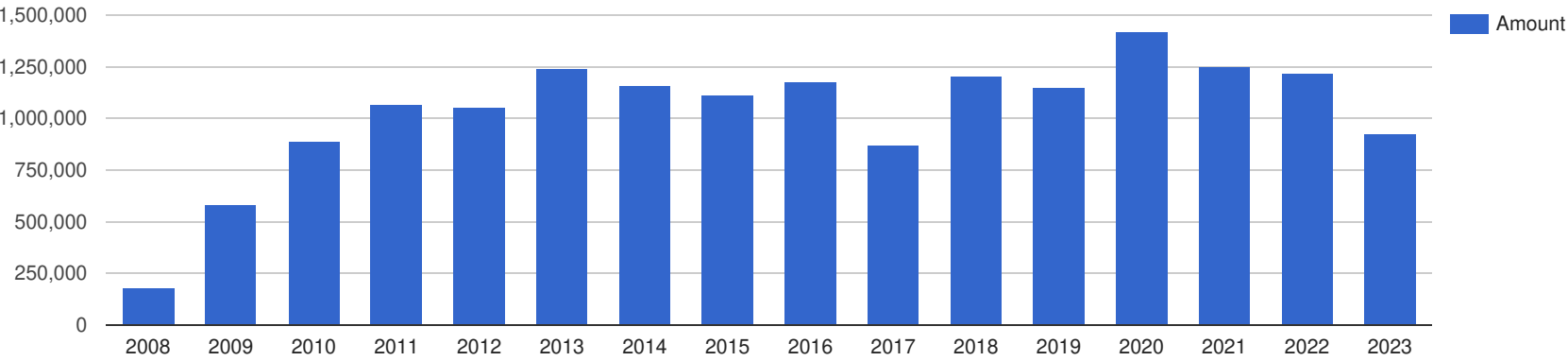


## CEO Remuneration - ZAR

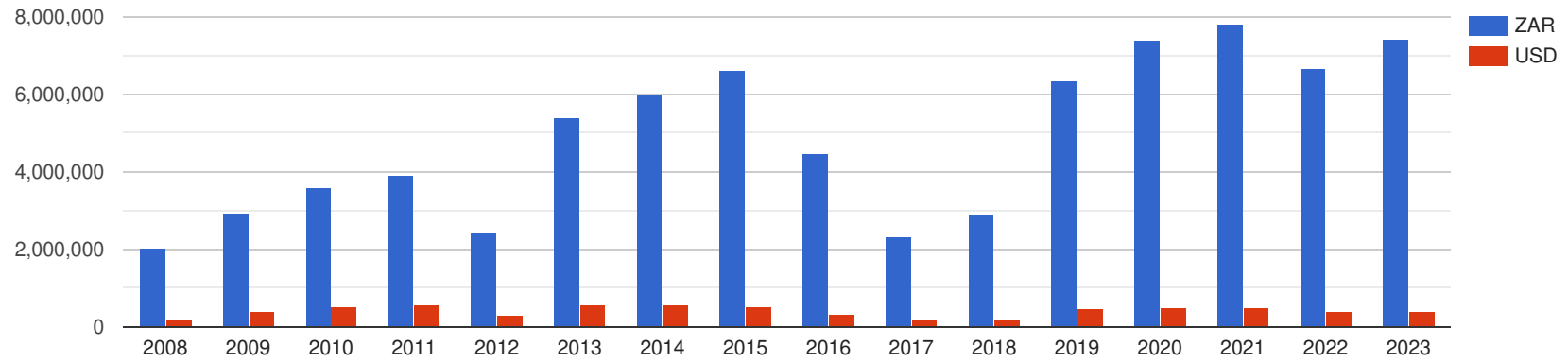




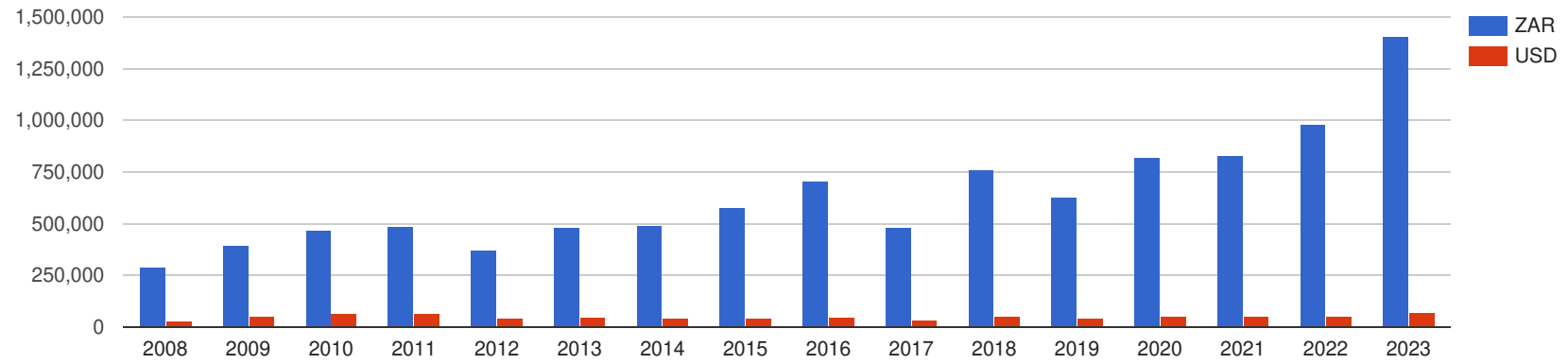
CEO Remuneration - USD



## Average Executive Director Salary



## Average Non-Executive Director



# Company Employees Report

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## Total Employee Count:

Year End:	No. Employees:	No. Contractors	Total Workforce
2008	0	0	10260
2009	0	0	12228
2010	0	0	4215
2011	0	0	11898
2012	0	0	11773
2013	0	0	11206
2014	0	0	12744
2015	7434	3627	11790
2016	5560	2772	8332
2017	5560	0	5560
2018	0	0	12050
2019	12217	0	12217
2020	11392	0	11392
2021	11290	0	11290
2022	11878	0	11878
2023	11612	0	11612

Countries of Operation:

Country of Operation:	Is This the Home Country?	Is There a Recognition Agreement?	Country notes
South Africa	Yes	No	NUM 51.7 Solidarity 20.4 BAMCU 6.8 Agency shop agreement 6.3 No union 14.8

**Total Employee Count:**

Country:	Year End:	No. Operations	No. Employees:	No. Contractors:	Total Workforce:	Union(s):	Degree of Unionisation:	Min Wage (Local) Per Month:	Min Wage USD (Per Annum):	Min Wage USD (Per Annum):
South Africa	2014	4	7770	4974	12744	NUM; Solidarity; BAMCU; Agency shop agreement	0	0	0	No