

Company Information Report

Contact Details

Home Country:	Postal Address:	Postal Address:	City:	Area code:	Head Office Telephone:	Email:	Website:	Company Registration Date::	Latest Annual Report:	Recording Currency:
South Africa	Megawatt Park	PO Box 1091	Johannesburg 2002		+27 11 800 8111	contact@eskom.co.za	http://www.eskom.co.za	2002/01/01	2022/03/31	ZAR

GUF Information

GUF in this sector:	Signed an IFA:	IFA signing Date:
IndustriALL	No	0

Sector Information

Sector:	Stock Exchange Listings:	Major Competitors:
Industrial		0

Five Major Shareholders

100%
Government of the Republic of South Africa
0%
N/A
0%
N/A
0%
N/A
0%

N/A

Company Performance Report

Company Performance in US Dollars - USD

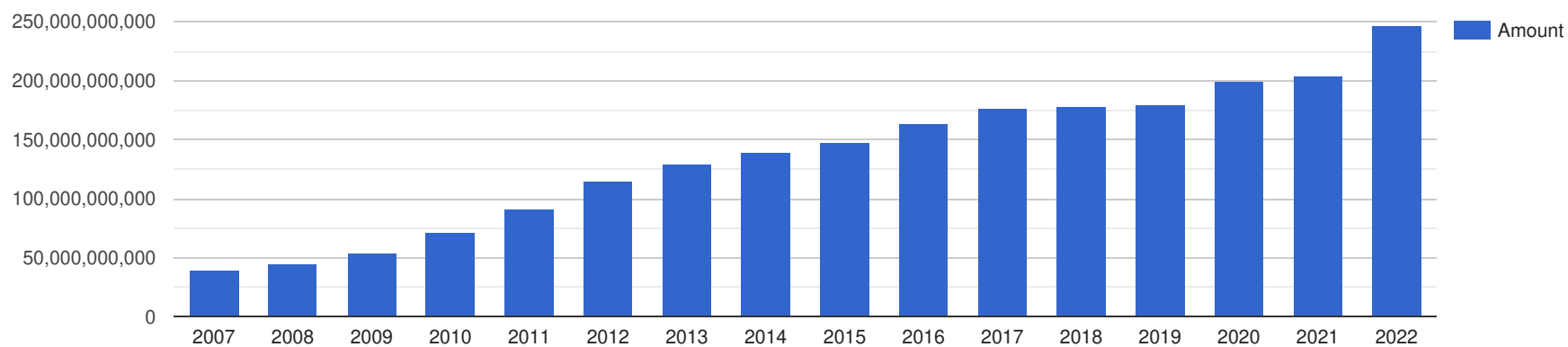
Year End:	Revenue:	Profit Before Tax:	Assets:	Liabilities:
2007	2,720,162,933	641,547,862	9,729,260,014	5,767,481,331
2008	5,374,607,013	-26,964,933	20,699,032,648	12,870,979,444
2009	6,377,488,152	-1,538,625,592	23,613,981,043	9,495,971,564
2010	9,626,740,571	793,024,199	33,274,976,342	23,781,668,244
2011	12,736,350,975	1,625,766,017	45,702,646,240	33,549,582,173
2012	15,482,205,446	2,480,992,181	51,545,564,842	37,646,535,454
2013	15,161,058,824	828,235,294	50,826,352,941	37,986,470,588
2014	13,812,475,248	907,227,723	49,999,306,931	38,139,504,950
2015	13,353,616,637	454,430,380	50,893,670,886	39,840,596,745
2016	11,092,668,024	482,348,948	44,853,021,045	32,594,840,462
2017	13,179,761,905	86,235,119	52,828,050,595	39,737,127,976
2018	12,540,571,105	-183,983,602	630,901,894	118,886,062
2019	12,503,788,142	-2,025,995,691	52,687,704,177	42,046,569,820
2020	11,974,378,523	-1,594,558,738	49,402,325,623	38,244,676,700
2021	13,620,734,479	-1,650,412,303	52,106,045,557	37,718,034,011
2022	16,440,256,354	-1,051,824,287	53,457,175,440	37,764,239,842

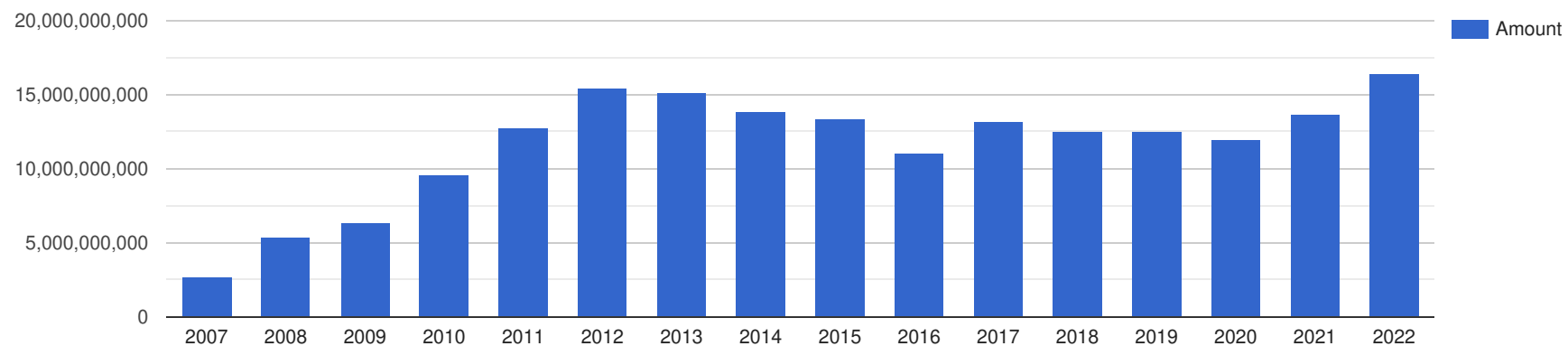
Company Performance in South African Rand - ZAR

Year End:	Revenue:	Profit Before Tax:	Assets:	Liabilities:
2007	40,068,000,000	9,450,000,000	143,312,000,000	84,955,000,000
2008	44,448,000,000	-223,000,000	171,181,000,000	106,443,000,000
2009	53,826,000,000	-12,986,000,000	199,302,000,000	80,146,000,000
2010	71,209,000,000	5,866,000,000	246,135,000,000	175,913,000,000
2011	91,447,000,000	11,673,000,000	328,145,000,000	240,886,000,000
2012	114,847,000,000	18,404,000,000	382,365,000,000	279,262,000,000
2013	128,869,000,000	7,040,000,000	432,024,000,000	322,885,000,000
2014	139,506,000,000	9,163,000,000	504,993,000,000	385,209,000,000
2015	147,691,000,000	5,026,000,000	562,884,000,000	440,637,000,000
2016	163,395,000,000	7,105,000,000	660,685,000,000	480,122,000,000
2017	177,136,000,000	1,159,000,000	710,009,000,000	534,067,000,000
2018	177,424,000,000	-2,603,000,000	8,926,000,000	1,682,000,000
2019	179,892,000,000	-29,148,000,000	758,018,000,000	604,924,000,000
2020	199,468,000,000	-26,562,000,000	822,939,000,000	637,076,000,000
2021	204,326,000,000	-24,758,000,000	781,648,000,000	565,812,000,000
2022	246,520,000,000	-15,772,000,000	801,585,000,000	566,271,000,000

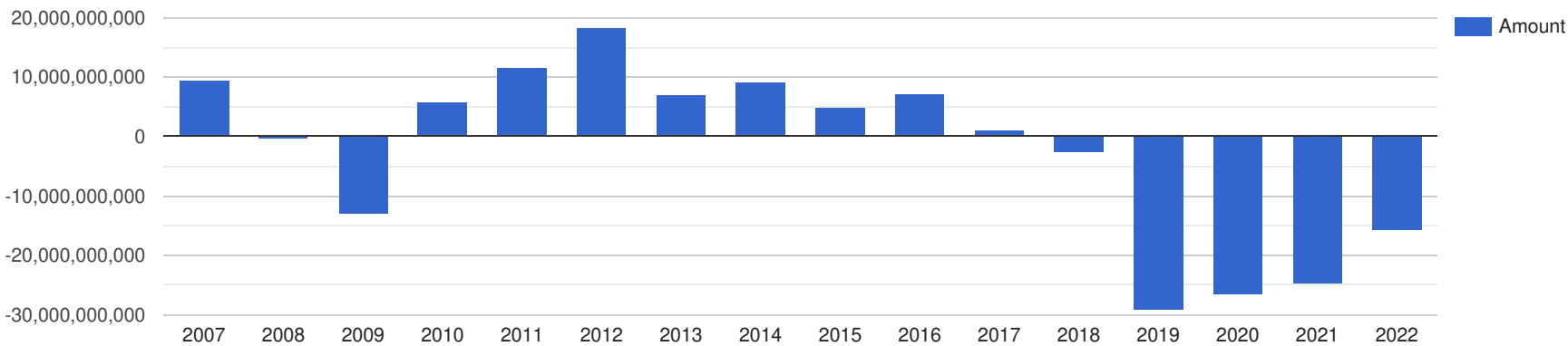
Company Performance Changes Report

Company Revenue - ZAR

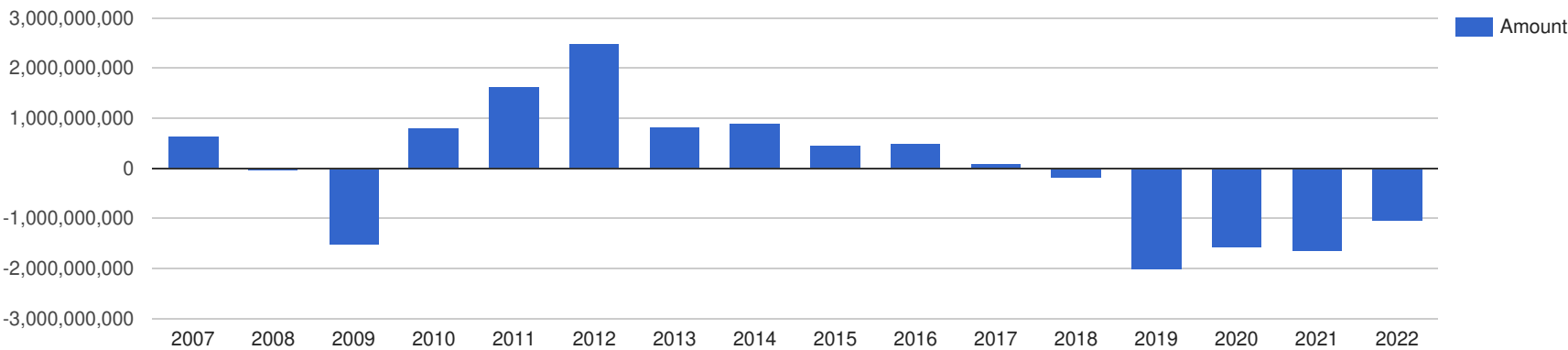


Company Revenue - USD

Company Profit Before Tax - ZAR



Company Profit Before Tax - USD



Company Directors Report

CEO Biography - USD:

Year End:	Director Surname:	Director Name:	Director Gender:	Full Year on Board?:	Full year in position?:
2007	Gcabashe	Thulani S	Male	Yes	Yes
2008	Gcabashe	Thulani S	Male	No	No
2008	Maroga	PJ (Jacob)	Male	No	No
2009	Maroga	PJ (Jacob)	Male	Yes	Yes
2010	Maroga	PJ (Jacob)	Male	No	No
2011	Dames	Brian	Male	No	No
2012	Dames	Brian	Male	Yes	Yes
2013	Dames	Brian	Male	Yes	Yes
2014	Dames	Brian	Male	Yes	Yes
2015	Matona	Tshediso	0	No	No
2016	Molefe	Brian	Male	No	No
2016	Matona	Tshediso	0	No	No
2017	Molefe	Brian	Male	No	No
2017	Koko	Matshela	Male	No	No
2018	Molefe	Brian	Male	No	No
2018	Hadebe	Phakamani	Male	No	No
2019	Hadebe	Phakamani	Male	Yes	Yes
2020	de Ruyter	Andre	Male	No	No
2021	de Ruyter	Andre	Male	Yes	Yes
2022	de Ruyter	Andre	Male	Yes	Yes

CEO Remuneration - USD:

Financial Year:	Salary:	Benefits:	Cash Bonus	Other:	Total Annual:	LTI Payment:	Total including LTI:
2007	655,461 0		219,007	0	874,468	0	874,468
2008	903,386 0		0	0	903,386	0	903,386
2009	577,954 0		0	0	577,954	79,404	657,358
2010	466,000 7,300		171,150	0	644,450	142,896	787,346
2011	473,398 29,526		182,312	0	685,237	114,345	799,582
2012	674,036 0		226,611	41,521	942,168	174,575	1,116,743
2013	588,235 23,765		158,706	0	770,706	225,059	995,765
2014	785,248 49,604		0	495,743	1,330,594	190,891	1,521,485
2015	271,248 2,984		0	0	274,231	0	274,231
2016	541,276 0		167,617	409,572	1,118,466	0	1,118,466
2017	737,649 5,878		268,304	54,464	1,066,295	52,902	1,119,196
2018	265,691 0		0	283	265,974	0	265,974
2019	114,617 0		0	278	114,895	0	114,895
2020	99,892 0		0	0	99,892	0	99,892
2021	469,302 0		0	6,533	475,835	0	475,835
2022	469,490 0		0	4,735	474,225	0	474,225

Executive Director Remuneration - USD:

Financial Year:	No. of EDs:	Total Salary:	Cash Bonus	Other:	Total Annual:
2007	2	943,546	1,283,972	471,773	641,986
2008	3	1,239,661	1,298,549	413,220	432,850
2009	2	830,576	830,576	415,288	415,288
2010	3	754,765	979,722	251,588	326,574
2011	2	962,535	1,379,666	481,267	689,833
2012	2	1,189,943	1,682,529	594,972	841,264
2013	2	1,050,588	1,415,176	525,294	707,588
2014	3	1,152,574	2,027,624	384,191	675,875
2015	2	611,754	617,812	305,877	308,906
2016	5	882,010	1,975,289	176,402	395,058
2017	3	1,097,545	1,604,836	365,848	534,945
2018	4	676,491	1,054,637	169,123	263,659
2019	3	621,533	995,621	207,178	331,874
2020	3	593,889	593,889	197,963	197,963
2021	2	795,947	808,946	397,973	404,473
2022	2	796,265	811,070	398,133	405,535

Non-Executive Director Remuneration - USD:

Financial Year:	No. of NEDs:	Total Fees:	Average Fees
2007	13	666,525	51,271
2008	13	792,987	60,999
2009	17	714,752	42,044
2010	10	685,644	68,564
2011	11	953,900	86,718
2012	21	828,930	39,473
2013	12	1,226,178	102,182
2014	12	700,693	58,391
2015	21	873,781	41,609
2016	12	451,799	37,650
2017	11	477,679	43,425
2018	24	425,926	17,747
2019	18	476,611	26,478
2020	10	574,199	57,420
2021	8	396,307	49,538
2022	7	351,717	50,245

CEO Remuneration - ZAR:

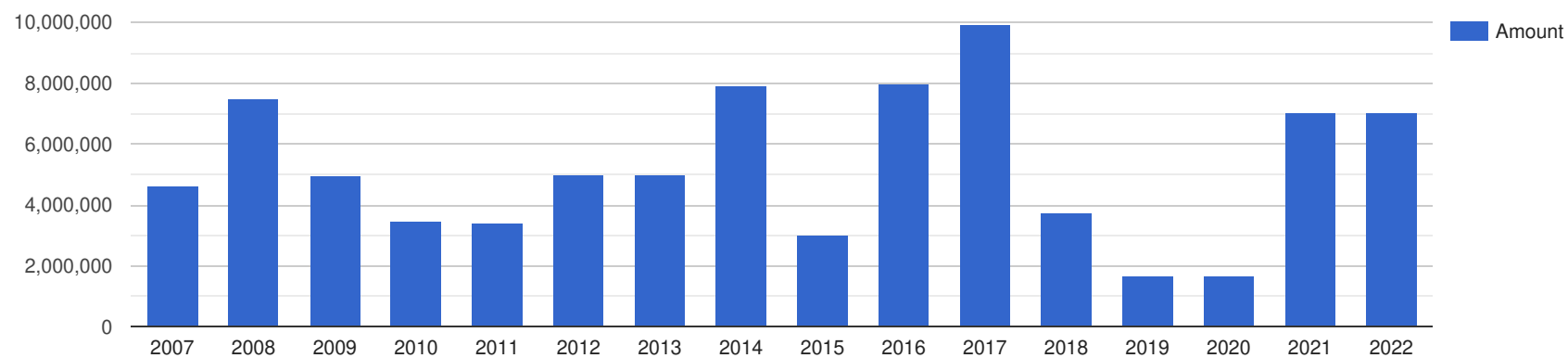
Financial Year:	Salary:	Benefits:	Cash Bonus	Other	Total Annual	LTI Payment	Total Including LTI
2007	4,621,000	0	1,544,000	0	6,165,000	0	6,165,000
2008	7,471,000	0	0	0	7,471,000	0	7,471,000
2009	4,960,000	0	0	0	4,960,000	681,446	5,641,446
2010	3,447,000	54,000	1,266,000	0	4,767,000	1,057,000	5,824,000
2011	3,399,000	212,000	1,309,000	0	4,920,000	821,000	5,741,000
2012	5,000,000	0	1,681,000	308,000	6,989,000	1,295,000	8,284,000
2013	5,000,000	202,000	1,349,000	0	6,551,000	1,913,000	8,464,000
2014	7,931,000	501,000	0	5,007,000	13,439,000	1,928,000	15,367,000
2015	3,000,000	33,000	0	0	3,033,000	0	3,033,000
2016	7,973,000	0	2,469,000	6,033,000	16,475,000	0	16,475,000
2017	9,914,000	79,000	3,606,000	732,000	14,331,000	711,000	15,042,000
2018	3,759,000	0	0	4,000	3,763,000	0	3,763,000
2019	1,649,000	0	0	4,000	1,653,000	0	1,653,000
2020	1,664,000	0	0	0	1,664,000	0	1,664,000
2021	7,040,000	0	0	98,000	7,138,000	0	7,138,000
2022	7,040,000	0	0	71,000	7,111,000	0	7,111,000

Executive Director Remuneration - ZAR:

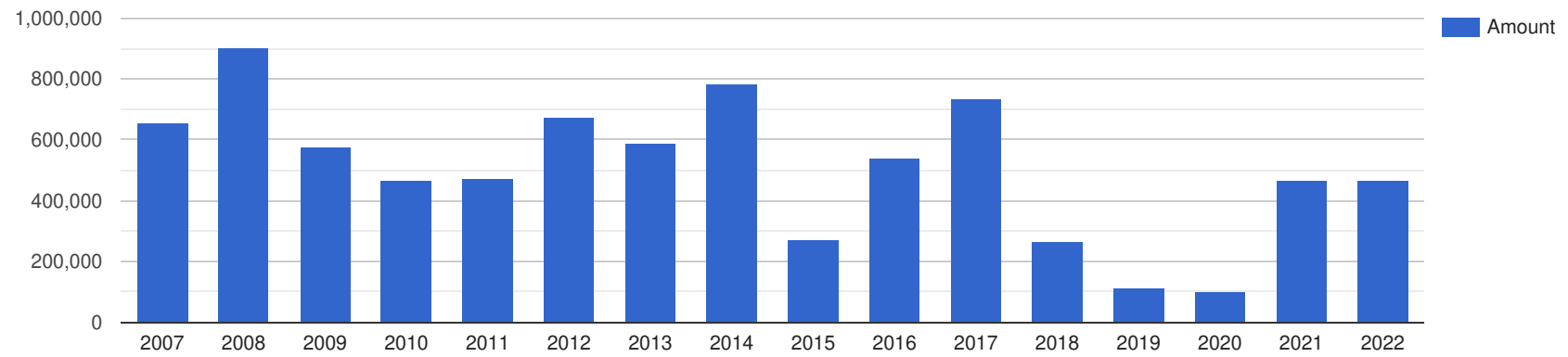
Financial Year:	No. of EDs:	Total Salary:	Total Annual Remuneration	Average Salary	Average Remuneration
2007	2	6,652,000	9,052,000	3,326,000	4,526,000
2008	3	10,252,000	10,739,000	3,417,333	3,579,667
2009	2	7,128,000	7,128,000	3,564,000	3,564,000
2010	3	5,583,000	7,247,000	1,861,000	2,415,667
2011	2	6,911,000	9,906,000	3,455,500	4,953,000
2012	2	8,827,000	12,481,000	4,413,500	6,240,500
2013	2	8,930,000	12,029,000	4,465,000	6,014,500
2014	3	11,641,000	20,479,000	3,880,333	6,826,333
2015	2	6,766,000	6,833,000	3,383,000	3,416,500
2016	5	12,992,000	29,096,000	2,598,400	5,819,200
2017	3	14,751,000	21,569,000	4,917,000	7,189,667
2018	4	9,571,000	14,921,000	2,392,750	3,730,250
2019	3	8,942,000	14,324,000	2,980,667	4,774,667
2020	3	9,893,000	9,893,000	3,297,667	3,297,667
2021	2	11,940,000	12,135,000	5,970,000	6,067,500
2022	2	11,940,000	12,162,000	5,970,000	6,081,000

Company Directors Fee Changes

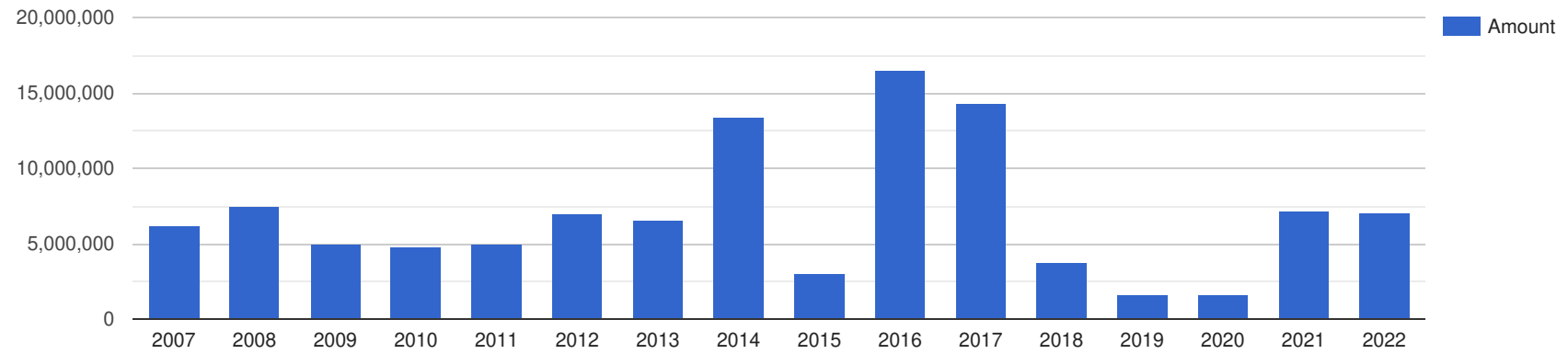
CEO Salary - ZAR



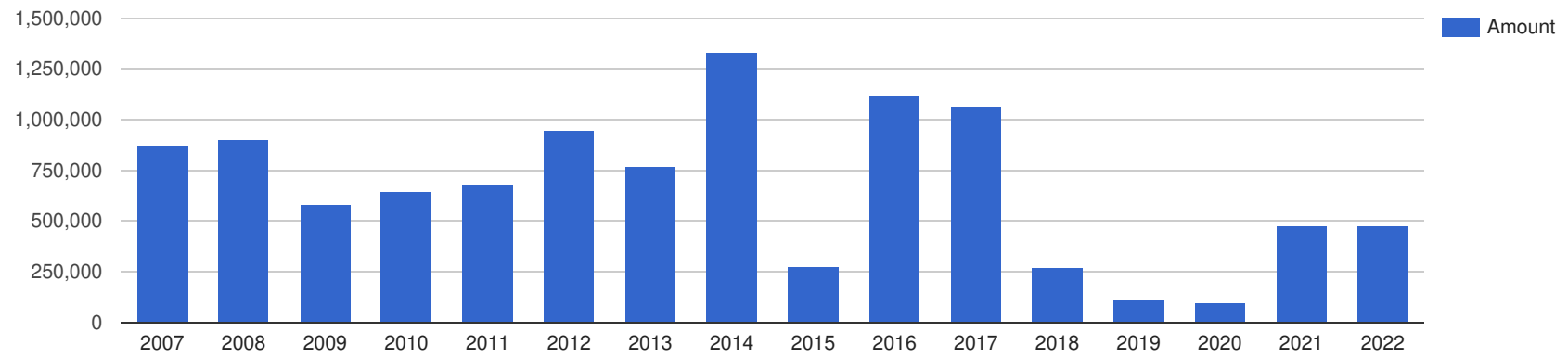
CEO Salary - USD

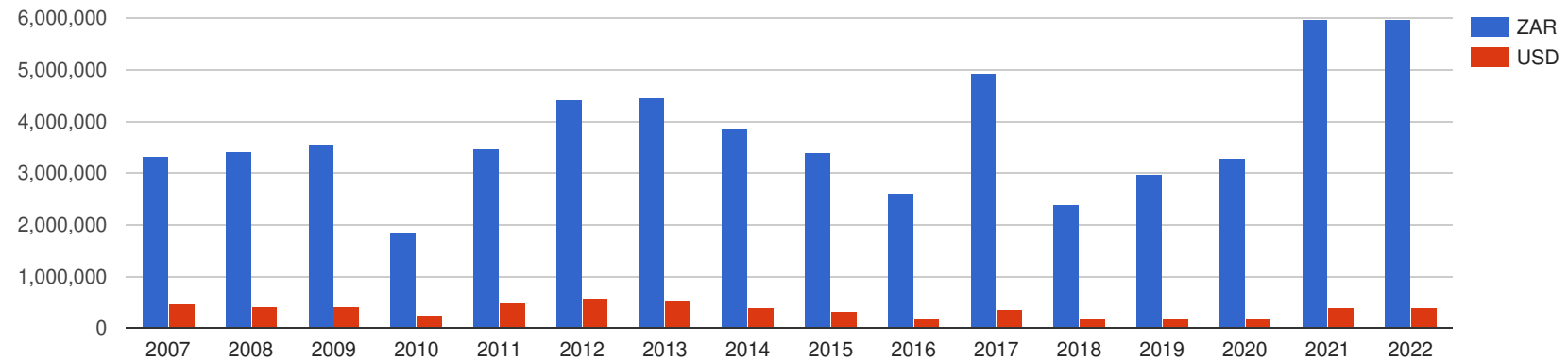


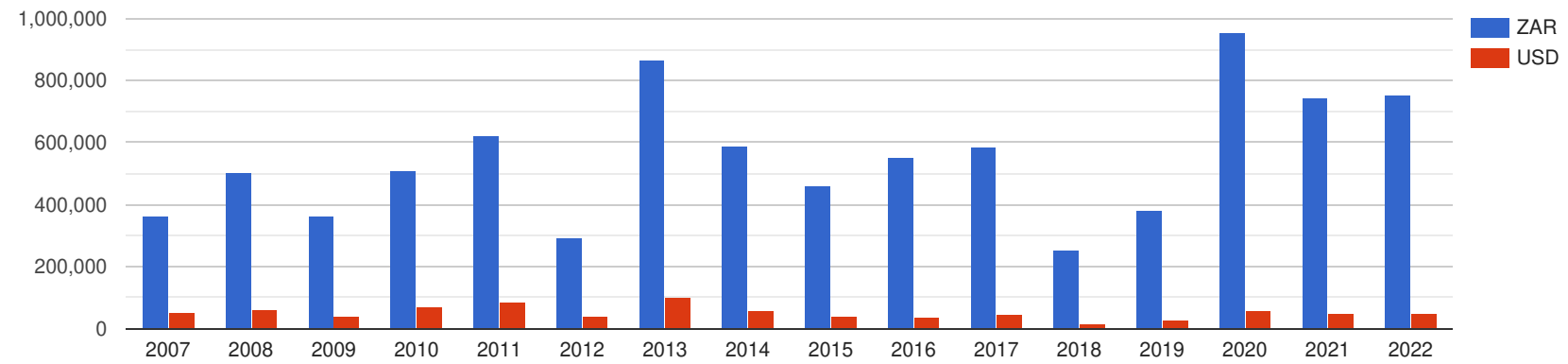
CEO Remuneration - ZAR



CEO Remuneration - USD



Average Executive Director Salary

Average Non-Executive Director

Company Employees Report

Total Employee Count:

Year End:	No. Employees:	No. Contractors	Total Workforce
2007	0	0	32674
2008	0	0	35404
2009	0	0	37857
2010	0	0	39222
2011	0	0	41778
2012	0	0	43473
2013	0	0	46266
2014	0	0	46919
2015	0	0	41787
2016	47978	0	47978
2017	0	0	47658
2018	0	0	48628
2019	46665	0	46665
2020	44772	0	44772
2021	42749	0	42749
2022	40421	0	40421

Countries of Operation:

Country of Operation:	Is This the Home Country?	Is There a Recognition Agreement?	Country notes
South Africa	Yes	No	0
Mali	No	No	the exit date for Mali has been extended to 31 July 2012
Zambia	No	No	Eskom has two subsidiaries, Rotek Industries and Roshcon with and interest in electricity operation and maintenance concessions in Zambia
Uganda	No	No	Rotek Industries and Roshcon with and interest in electricity operation and maintenance concessions in Uganda
Lesotho	No	No	Eskom Enterprises disposed of its investment in Mountain Kingdom Communications (Pty) Limited (MKC) on 31 March 2008, for R68 million, resulting in a loss at group level of R142,7 million.
Sénégal	No	No	Rotek Industries and Roshcon with and interest in electricity operation and maintenance concessions in Senegal
Mauritania	No	No	Rotek Industries and Roshcon with and interest in electricity operation and maintenance concessions in Mauritania

Total Employee Count:

Country:	Year End:	No. Operations	No. Employees:	No. Contractors:	Total Workforce:	Union(s):	Degree of Unionisation:	Min Wage (Local) Per Month:	Min Wage USD (Per Annum):	Min Wage USD (Per Annum):
South Africa	2014	0	0	0	46919	NUMSA, NUM	0	0	0	No
Lesotho	2008	0	0	0	0	0	0	0	0	No
Mali	2013	0	0	0	0	0	0	0	0	No
Mauritania	2013	0	0	0	0	0	0	0	0	No
Sénégal	2013	0	0	0	0	0	0	0	0	No
Uganda	2013	0	0	0	0	0	0	0	0	No
Zambia	2010	0	0	0	0	0	0	0	0	No