Company Information Report

Contact Details

Home Country:	Postal Address:	Postal Address:	City: Area		Email:	Website:	Company Registration Date::	Latest Annual Report:	Recording Currency:
South Africa	P O Box 97	Cramerview	Gauteng 2060	+27 11 557 2600	info@citylodge.co.za	https://www.citylodge.co.za/	0000/00/00	2023/06/30	ZAR
GUF Informat	tion								
GUF in this s UNI	GUF in this sector: Signed an IFA: IFA signing Date: UNI No 0								
Sector Information									
Sector: Stock Exchange Listings: Major Competitors: Hospitality Johannesburg Stock Exchange (JSE) 0									

Five Major Shareholders

8% Enderle SA
8% Entertainment Holdings
7% Allan Gray
4% Government Employees Pension Fund
3% Bryte Insurance Company

Company Performance Report

Company Performance in US Dollars - USD

Year End	: Revenue:	Profit Before Tax:	Assets:	Liabilities:
2010	98,956,275	36,847,160	162,404,227	55,944,518
2011	113,208,883	27,319,484	179,011,461	58,581,662
2012	113,009,290	30,237,548	166,776,774	127,846,194
2013	110,896,932	34,586,477	156,125,341	107,721,591
2014	102,483,028	36,508,293	164,311,379	109,739,055
2015	130,003,934	39,882,867	177,473,776	51,617,133
2016	101,231,390	30,653,695	149,294,441	90,187,458
2017	116,417,305	32,572,358	180,004,594	108,464,701
2018	111,606,286	30,366,826	200,039,476	121,247,132
2019	105,975,491	21,015,609	207,142,329	131,377,216
2020	67,565,947	-33,962,105	224,877,548	191,754,654
2021	36,515,924	-64,831,844	241,141,464	173,810,106
2022	69,889,205	5,311,808	207,799,937	146,052,548
2023	91,294,408	11,664,158	171,508,821	111,985,895

Company Performance in South African Rand - ZAR

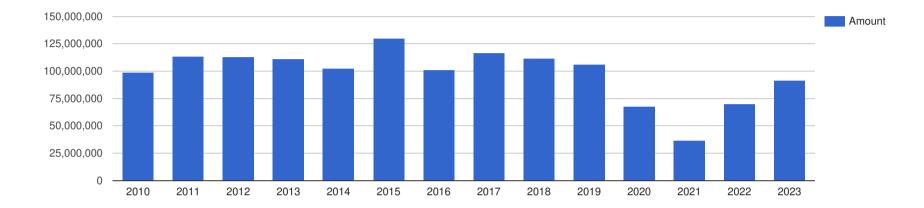
Year End	: Revenue:	Profit Before Tax:	Assets:	Liabilities:
2010	749,099,000	278,933,000	1,229,400,000	423,500,000
2011	790,198,000	190,690,000	1,249,500,000	408,900,000
2012	875,822,000	234,341,000	1,292,520,000	990,808,000
2013	975,893,000	304,361,000	1,373,903,000	947,950,000
2014	1,062,749,000	378,591,000	1,703,909,000	1,137,994,000
2015	1,487,245,000	456,260,000	2,030,300,000	590,500,000
2016	1,493,163,000	452,142,000	2,202,093,000	1,330,265,000
2017	1,520,410,000	425,395,000	2,350,860,000	1,416,549,000
2018	1,498,426,000	407,705,000	2,685,730,000	1,627,864,000
2019	1,547,984,000	306,975,000	3,025,728,000	1,919,027,000
2020	1,159,283,000	-582,715,000	3,858,404,000	3,290,088,000
2021	507,816,000	-901,597,000	3,353,482,000	2,417,125,000
2022	1,103,900,000	83,900,000	3,282,200,000	2,306,900,000
2023	1,714,729,000	219,081,000	3,221,349,000	2,103,365,000

Company Performance Changes Report

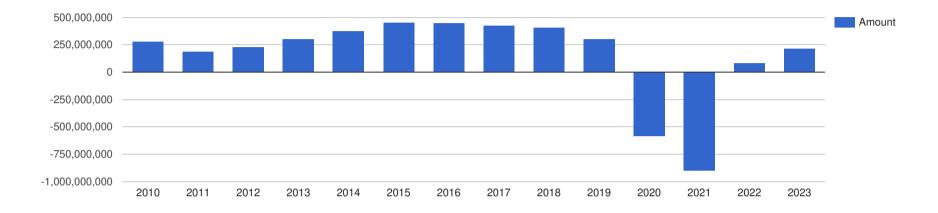
2,000,000,000 Amount 1,500,000,000 1,000,000,000 500,000,000

Company Revenue - ZAR

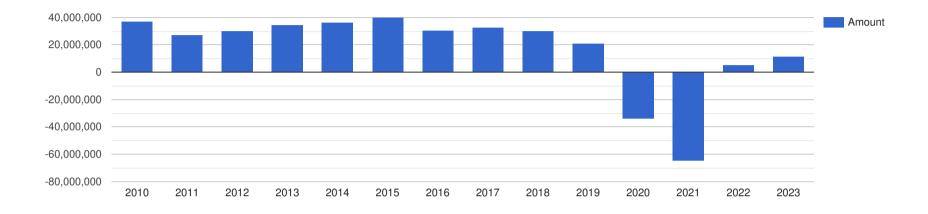
Company Revenue - USD



Company Profit Before Tax - ZAR



Company Profit Before Tax - USD



Company Directors Report

CEO Biography - USD:

Year En	d: Director Surna	ame: Director Na	me: Director G	ender: Full Year on	Board?: Full year in position?:
2010	Ross	Clifford	Male	Yes	Yes
2011	Ross	Clifford	Male	Yes	Yes
2012	Ross	Clifford	Male	Yes	Yes
2013	Ross	Clifford	Male	Yes	Yes
2014	Ross	Clifford	Male	Yes	Yes
2015	Ross	Clifford	Male	Yes	Yes
2016	Ross	Clifford	Male	Yes	Yes
2017	Ross	Clifford	Male	Yes	Yes
2018	Ross	Clifford	Male	Yes	Yes
2019	Widegger	Andrew	Male	Yes	Yes
2020	Widegger	Andrew	Male	Yes	Yes
2021	Widegger	Andrew	Male	Yes	Yes
2022	Widegger	Andrew	Male	Yes	Yes

CEO Remuneration - USD:

Financial Yea	r: Salary: Benefits	s: Cash Bonus	s Other:	Total Annual	LTI Payment	: Total Including LTI:
2010	319,683 69,353	264,201	0	653,236	0	653,236
2011	400,573 61,032	141,977	0	603,582	237,679	841,261
2012	388,903 67,097	241,419	0	697,419	224,000	921,419
2013	367,386 58,636	284,091	0	710,114	274,773	984,886
2014	342,719 54,098	266,345	0	663,163	353,713	1,016,876
2015	334,878 61,538	295,979	0	692,395	0	692,395
2016	281,966 45,085	227,390	4,271	558,712	210,847	769,559
2017	342,879 33,614	137,902	54,900	569,296	236,141	805,436
2018	354,238 4,692	52,212	56,681	467,824	63,012	530,836
2019	323,270 51,756	92,490	2,328	469,843	46,279	516,122
2020	294,556 1,865	0	37,359	333,780	0	333,780
2021	391,673 11,505	0	0	403,178	0	403,178
2022	365,305 2,026	0	133,903	3 501,235	0	501,235

Full Company Report

Executive Director Remuneration - USD:

Financial Yea	ar: No. of E	Ds: Total Salary	: Cash Bonus	S Other: Total Annual:
2010	2	580,449	1,168,296	290,225 584,148
2011	2	727,507	1,098,567	363,754 549,284
2012	2	705,290	1,257,419	352,645 628,710
2013	2	665,909	1,308,750	332,955 654,375
2014	2	613,983	1,186,692	306,991 593,346
2015	2	599,126	1,236,189	299,563 618,094
2016	2	501,492	991,661	250,746 495,831
2017	2	608,346	986,064	304,173 493,032
2018	2	612,468	873,231	306,234 436,616
2019	3	639,967	916,068	213,322 305,356
2020	4	588,180	688,192	147,045 172,048
2021	3	757,245	781,477	252,415 260,492
2022	3	709,972	967,395	236,657 322,465
2023	3	615,004	1,427,218	205,001 475,739

Non-Executive Director Remuneration - USD:

Financial	Year: No. of I	NEDs: Total Fees	Average Fees
2010	7	206,737	29,534
2011	8	239,895	29,987
2012	7	250,323	35,760
2013	7	250,909	35,844
2014	7	230,762	32,966
2015	8	229,983	28,748
2016	8	205,220	25,653
2017	8	258,729	32,341
2018	8	277,968	34,746
2019	8	263,778	32,972
2020	8	219,664	27,458
2021	7	251,025	35,861
2022	8	248,433	31,054
2023	9	268,768	29,863

CEO Remuneration - ZAR:

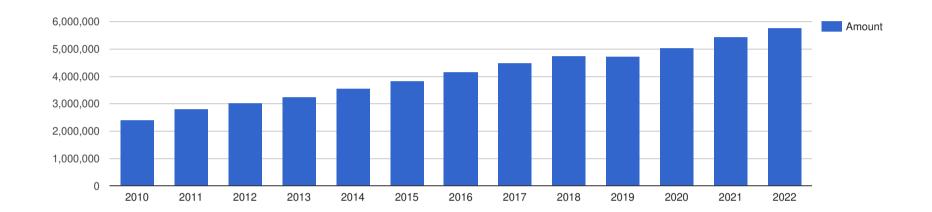
Financial Yea	r: Salary: Benefit	s: Cash Bonu	s Other	Total Annua	al LTI Paymer	nt Total Including LTI
2010	2,420,000 525,000	2,000,000	0	4,945,000	0	4,945,000
2011	2,796,000 426,000	991,000	0	4,213,000	1,659,000	5,872,000
2012	3,014,000 520,000	1,871,000	0	5,405,000	1,736,000	7,141,000
2013	3,233,000 516,000	2,500,000	0	6,249,000	2,418,000	8,667,000
2014	3,554,000 561,000	2,762,000	0	6,877,000	3,668,000	10,545,000
2015	3,831,000 704,000	3,386,000	0	7,921,000	0	7,921,000
2016	4,159,000 665,000	3,354,000	63,000	8,241,000	3,110,000	11,351,000
2017	4,478,000 439,000	1,801,000	717,000	7,435,000	3,084,000	10,519,000
2018	4,756,000 63,000	701,000	761,000	6,281,000	846,000	7,127,000
2019	4,722,000 756,000	1,351,000	34,000	6,863,000	676,000	7,539,000
2020	5,054,000 32,000	0	641,000	5,727,000	0	5,727,000
2021	5,447,000 160,000	0	0	5,607,000	0	5,607,000
2022	5,770,000 32,000	0	2,115,00	0 7,917,000	0	7,917,000

Executive Director Remuneration - ZAR:

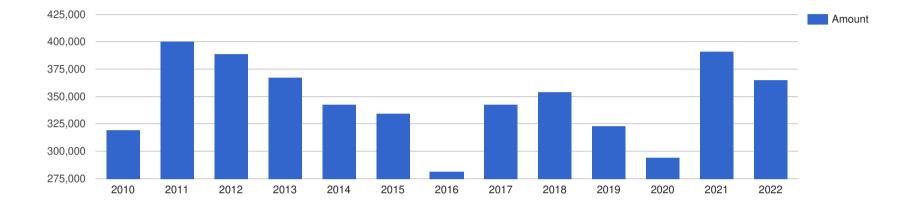
Financial `	Year: No. of E	Ds: Total Salary	: Total Annual Re	muneration Average Sala	ry Average Remuneration
2010	2	4,394,000	8,844,000	2,197,000	4,422,000
2011	2	5,078,000	7,668,000	2,539,000	3,834,000
2012	2	5,466,000	9,745,000	2,733,000	4,872,500
2013	2	5,860,000	11,517,000	2,930,000	5,758,500
2014	2	6,367,000	12,306,000	3,183,500	6,153,000
2015	2	6,854,000	14,142,000	3,427,000	7,071,000
2016	2	7,397,000	14,627,000	3,698,500	7,313,500
2017	2	7,945,000	12,878,000	3,972,500	6,439,000
2018	2	8,223,000	11,724,000	4,111,500	5,862,000
2019	3	9,348,000	13,381,000	3,116,000	4,460,333
2020	4	10,092,000	11,808,000	2,523,000	2,952,000
2021	3	10,531,000	10,868,000	3,510,333	3,622,667
2022	3	11,214,000	15,280,000	3,738,000	5,093,333
2023	3	11,551,000	26,806,000	3,850,333	8,935,333

Company Directors Fee Changes

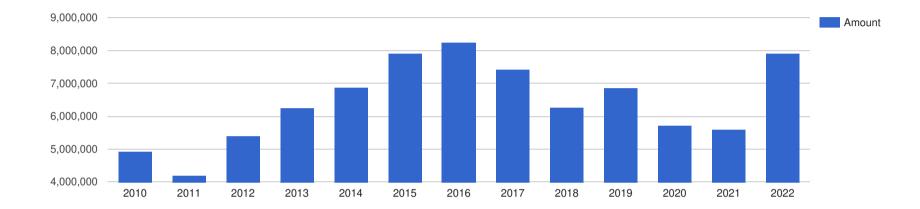
CEO Salary - ZAR



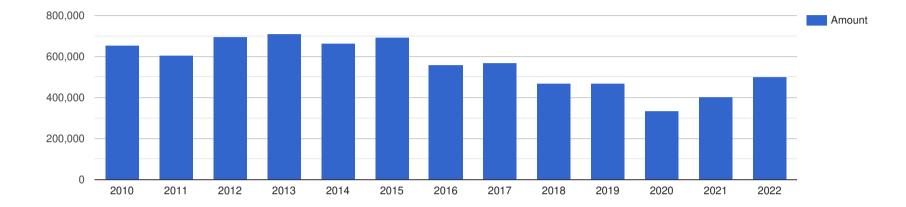
CEO Salary - USD



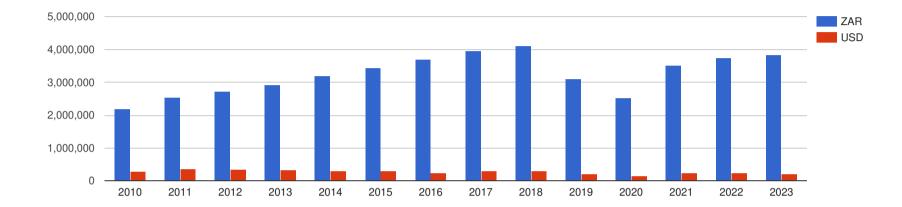
CEO Remuneration - ZAR



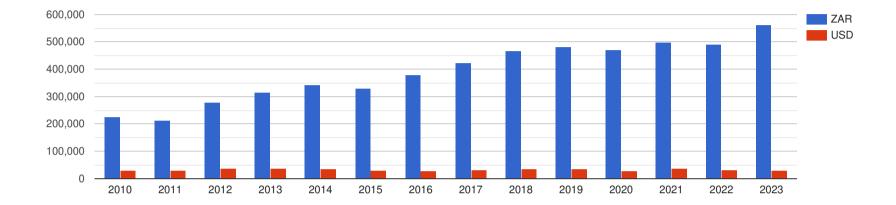
CEO Remuneration - USD



Average Executive Director Salary



Average Non-Executive Director



Company Employees Report

Total Employee Count:

Year En	nd: No. Emp	loyees: No. Contra	ctors Total Workforce
2010	0	0	1555
2011	0	0	1530
2012	0	0	1495
2013	0	0	1530
2014	1367	458	1825
2015	1159	707	1866
2016	1424	483	1907
2017	1440	551	1951
2018	0	0	1236
2019	2028	0	0
2020	1488	0	1488
2021	1148	0	1148
2022	1213	0	1213
2023	1305	0	1305

Countries of Operation:

Country of Operation:	Is This the Home Country?	Is There a Recognition Agreement?	Country notes
South Africa	Yes	Yes	South Africa only The group currently recognises, and has a recognition agreement with, one trade union, SACCAWU, which is representative of 21% of total employees and 25% of those occupying positions within the dened bargaining unit.
Botswana	No	No	2014:276 and 29 full-time and sub-contracted employees in Kenya and Botswana respectively.
Kenya	No	No	2014: 276 and 29 full-time and sub-contracted employees in Kenya and Botswana respectively.

Total Employee Count:

Country:	Year End:	No. Operations	No. Employees:	No. Contractors:	Total Workforce:	Union(s):	Degree of Unionisation:	Min Wage (Local) Per Month:	Min Wage USD (Per Annum):	Min Wage USD (Per Annum):
South Africa	2014	51	1091	429	1520	SACCAWU	19.300	0	0	No
Botswana	2014	1	0	29	29	0	0	0	0	No
Kenya	2014	2	276	0	276	0	0	0	0	No