# **Company Information Report**

#### **Contact Details**

Home Country:	Postal Address:	Postal Address:	City:	Area code:	Head Office Telephone:	Email:	Website:	Company Registration Date::	Latest Annual Report:	Recording Currency:
South Africa	0	PO Box 7735, Johannesburg, 2000	Johannesburg	2000	011 350 4000	investorrelations@barclaysafrica.com	www.barclaysafrica.com	1986/01/01	2017/12/31	ZAR

#### **GUF Information**

GUF in this sector: Signed an IFA: IFA signing Date:

0 No 0

**Sector Information** 

Sector: Stock Exchange Listings: Major Competitors:

Banking and Financial Services Johannesburg Stock Exchange (JSE) 0

#### **Five Major Shareholders**



2%

Allan Gray Investment Council

# **Company Performance Report**

# Company Performance in US Dollars - USD

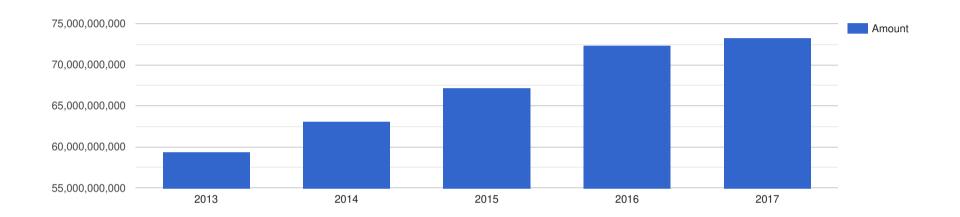
Year End:	Revenue:	Profit Before Tax:	Assets:	Liabilities:
2013	6,188,125,000	1,885,000,000	99,958,229,167	91,083,125,000
2014	5,828,716,528	1,820,590,951	91,543,305,633	83,145,798,707
2015	5,266,300,940	1,669,514,107	89,702,507,837	81,971,551,724
2016	5,261,191,860	1,575,726,744	80,016,206,395	72,583,066,860
2017	5,378,209,831	1,531,841,526	85,545,047,689	76,809,904,622

# Company Performance in South African Rand - ZAR

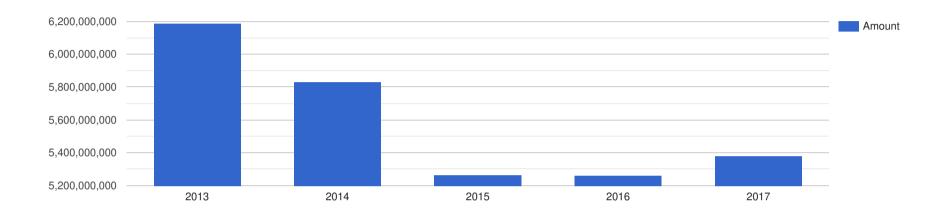
Year End:	: Revenue:	Profit Before Tax:	Assets:	Liabilities:
2013	59,406,000,000	18,096,000,000	959,599,000,000	874,398,000,000
2014	63,125,000,000	19,717,000,000	991,414,000,000	900,469,000,000
2015	67,198,000,000	21,303,000,000	1,144,604,000,000	1,045,957,000,000
2016	72,394,000,000	21,682,000,000	1,101,023,000,000	998,743,000,000
2017	73,305,000,000	20,879,000,000	1,165,979,000,000	1,046,919,000,000

# **Company Performance Changes Report**

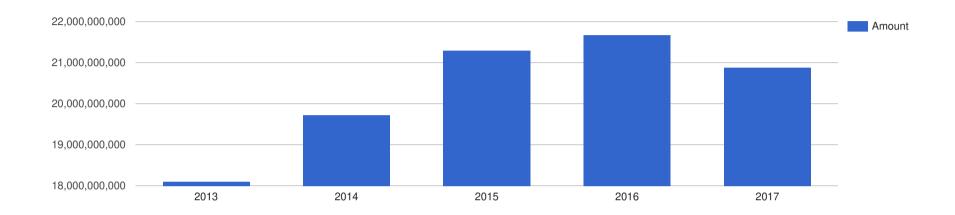
### Company Revenue - ZAR



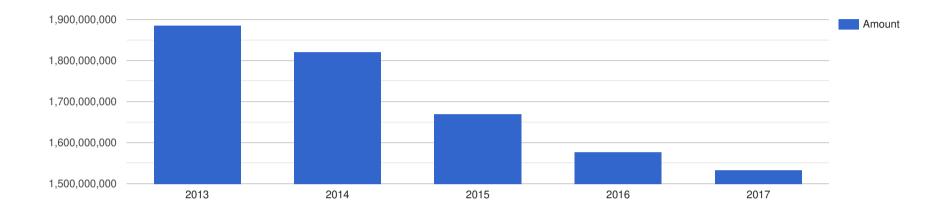
# Company Revenue - USD



# Company Profit Before Tax - ZAR



# Company Profit Before Tax - USD



# **Company Directors Report**

# CEO Biography - USD:

Year End	: Director Surname:	Director Name:	Director Gender:	Full Year on Board?:	Full year in position?:
2013	Ramos	Maria	Female	Yes	Yes
2014	Ramos	Maria	Female	Yes	Yes
2015	Ramos	Maria	Female	Yes	Yes
2016	Ramos	Maria	Female	Yes	Yes
2017	Ramos	Maria	Female	Yes	Yes

#### CEO Remuneration - USD:

Financial Year	: Salary:	Benefits:	Cash Bonus	Other:	Total Annual:	LTI Payment:	Total Including LTI:
2013	631,235	62,330	916,667	0	1,610,231	0	1,610,231
2014	1,244,591	55,251	406,279	0	1,706,121	1,688,698	3,394,819
2015	1,080,137	56,956	429,467	0	1,566,561	351,545	1,918,106
2016	1,026,313	24,875	436,047	3,267	1,490,502	581,395	2,071,898
2017	1,073,430	20,651	440,205	3,447	1,537,734	330,154	1,867,888

#### **Executive Director Remuneration - USD:**

Financial Year	r: No. of EDs	: Total Salary:	Cash Bonus	Other:	Total Annual:
2013	2	1,011,429	2,740,556	505,714	1,370,278
2014	2	2,112,883	2,883,809	1,056,441	1,441,904
2015	2	1,817,870	2,558,043	908,935	1,279,021
2016	3	2,075,094	3,163,346	691,698	1,054,449
2017	4	2,963,141	4,496,497	740,785	1,124,124

#### Non-Executive Director Remuneration - USD:

Financial	Year: No. of N	EDs: Total Fees:	Average Fees
2013	17	1,617,831	95,167
2014	12	1,384,315	115,360
2015	11	1,276,839	116,076
2016	13	1,467,675	112,898
2017	15	1,707,768	113,851

#### CEO Remuneration - ZAR:

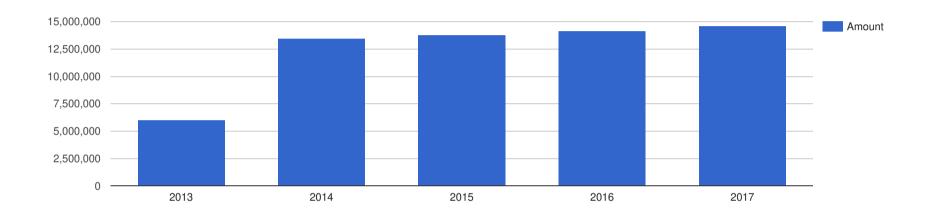
Financial Year:	Salary:	Benefits:	Cash Bonus	Other	Total Annual	LTI Payment	Total Including LTI
2013	6,059,852	598,368	8,800,000	0	15,458,220	0	15,458,220
2014	13,478,920	598,368	4,400,000	0	18,477,288	18,288,600	36,765,888
2015	13,782,552	726,761	5,480,000	0	19,989,313	4,485,714	24,475,027
2016	14,122,073	342,279	6,000,000	44,960	20,509,312	8,000,000	28,509,312
2017	14,630,855	281,476	6,000,000	46,981	20,959,312	4,500,000	25,459,312

#### **Executive Director Remuneration - ZAR:**

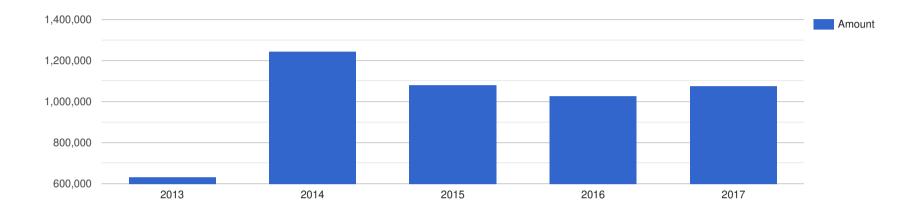
Financial Y	ear: No. of	f EDs: Total Salary	: Total Annual	Remuneration Average Sa	lary Average Remuneration
2013	2	9,709,715	26,309,341	4,854,858	13,154,671
2014	2	22,882,520	31,231,651	11,441,260	15,615,826
2015	2	23,196,023	32,640,625	11,598,012	16,320,313
2016	3	28,553,295	43,527,645	9,517,765	14,509,215
2017	4	40,387,606	61,287,249	10,096,902	15,321,812

# **Company Directors Fee Changes**

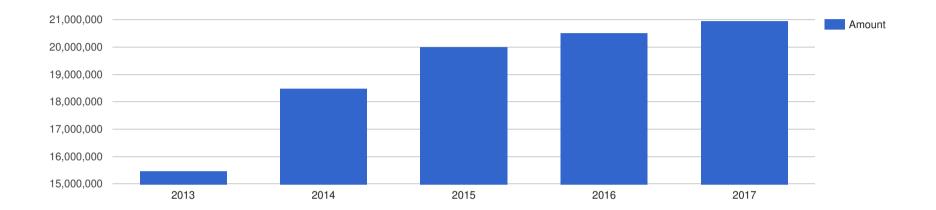
### CEO Salary - ZAR



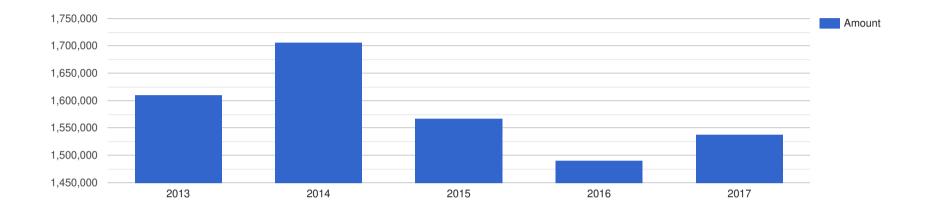
# CEO Salary - USD



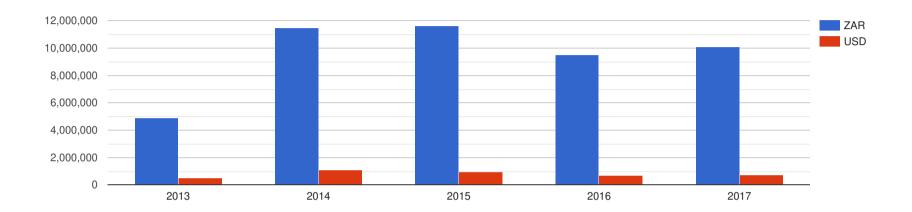
#### **CEO Remuneration - ZAR**



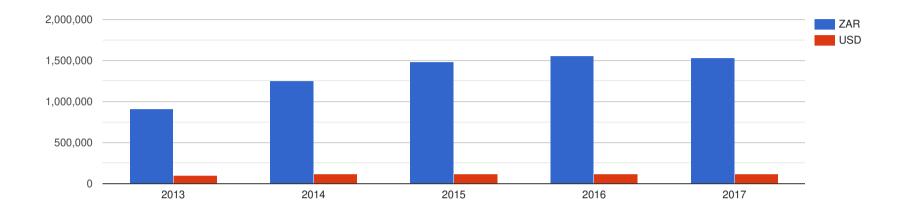
### **CEO Remuneration - USD**



# **Average Executive Director Salary**



# Average Non-Executive Director



# **Company Employees Report**

# **Total Employee Count:**

Year End:	No. Employees:	No. Contractors	Total Workforce
2013	0	0	42356
2014	43765	0	0
2015	39964	0	41772
2016	0	0	41241
2017	0	0	41703

# **Countries of Operation:**

Country of Operat	tion: Is This the Ho	ome Country? Is There a Recogniti	ion Agreement? Country notes
South Africa	No	No	0
Botswana	No	No	0
Ghana	No	No	0
Zambia	No	No	0
Zimbabwe	No	No	0
Mozambique	No	No	0
Mauritius	No	No	0
Tanzania	No	No	0
Kenya	No	No	0
Seychelles	No	No	0
Uganda	No	No	0
Egypt	No	No	0

# **Total Employee Count:**

Country:	Year End:	No. Operations	No. Employees:	No. Contractors:	Total Workforce:	Union(s):	Degree of Unionisation:	Min Wage (Local) Per Month:	Min Wage USD (Per Annum):	Min Wage USD (Per Annum):
South Africa	2013	0	0	0	0	47%	0	0	0	No
Tanzania	2013	0	0	0	0	0	0	0	0	No
Botswana	2013	0	0	0	0	0	0	0	0	No
Egypt	2013	0	0	0	0	0	0	0	0	No
Ghana	2013	0	0	0	0	0	0	0	0	No
Kenya	2013	0	0	0	0	0	0	0	0	No
Mauritius	2013	0	0	0	0	0	0	0	0	No
Mozambique	e 2013	0	0	0	0	0	0	0	0	No
Seychelles	2013	0	0	0	0	0	0	0	0	No
Uganda	2013	0	0	0	0	0	0	0	0	No
Zambia	2013	0	0	0	0	0	0	0	0	No
Zimbabwe	2013	0	0	0	0	0	0	0	0	No