## **Country Report - Directors**

CEO Biographies - (Where more than one CEO is named the position was held by both during the latest year) :

| Company:            | Sector:                        | Name:          | Surname:   | Gender: | Director Nationality: | Age at Latest Year End: |
|---------------------|--------------------------------|----------------|------------|---------|-----------------------|-------------------------|
| Altron              | Industrial                     | Robert E       | Venter     | Male    | South Africa          | 62                      |
| Altron              | Industrial                     | Robert E       | Venter     | Male    | South Africa          | 62                      |
| Altron              | Industrial                     | Mteto          | Nyati      | Male    | South Africa          | 2022                    |
| Aspen Holdings      | Health                         | Stephen B      | Saad       | Male    | South Africa          | 69                      |
| Aspen Holdings      | Health                         | Stephen B      | Saad       | Male    | South Africa          | 69                      |
| Aspen Holdings      | Health                         | Stephen B      | Saad       | Male    | South Africa          | 69                      |
| Aveng               | Construction                   | HJ (Kobus)     | Verster    | Male    | South Africa          | 57                      |
| Aveng               | Construction                   | HJ (Kobus)     | Verster    | Male    | South Africa          | 57                      |
| Bidvest             | Diversified Holdings           | Brian          | Joffe      | Male    | South Africa          | 75                      |
| Bidvest             | Diversified Holdings           | Lindsay P      | Ralphs     | Male    | South Africa          | 66                      |
| FirstRand Bank      | Banking and Financial Services | Sizwe E        | Nxasana    | Male    | South Africa          | 64                      |
| FirstRand Bank      | Banking and Financial Services | Johan Petrus   | Burger     | Male    | South Africa          | 79                      |
| Glencore Xstrata    | Mining                         | Ivan           | Glasenberg | Male    | South Africa          | 66                      |
| Glencore Xstrata    | Mining                         | Ivan           | Glasenberg | Male    | South Africa          | 66                      |
| Glencore Xstrata    | Mining                         | Ivan           | Glasenberg | Male    | South Africa          | 66                      |
| Glencore Xstrata    | Mining                         | Ivan           | Glasenberg | Male    | South Africa          | 66                      |
| Grindrod            | Transport                      | Alan K         | Olivier    | Male    | South Africa          | 62                      |
| Grindrod            | Transport                      | Alan K         | Olivier    | Male    | South Africa          | 62                      |
| Grindrod            | Transport                      | Andrew G       | Waller     | Male    | South Africa          | 60                      |
| Mediclinic          | Health                         | Danie P        | Meintjes   | Male    | South Africa          | 65                      |
| Mediclinic          | Health                         | Danie P        | Meintjes   | Male    | South Africa          | 65                      |
| Mondi Group         | Paper and Packaging            | Peter          | Oswald     | Male    | Germany               | 0                       |
| Mondi Group         | Paper and Packaging            | Peter          | Oswald     | Male    | Germany               | 0                       |
| Mondi Group         | Paper and Packaging            | Peter          | Oswald     | Male    | Germany               | 0                       |
| Mondi Group         | Paper and Packaging            | Peter          | Oswald     | Male    | Germany               | 0                       |
| Mondi Group         | Paper and Packaging            | Peter          | Oswald     | Male    | Germany               | 0                       |
| Mondi Group         | Paper and Packaging            | Peter          | Oswald     | Male    | Germany               | 0                       |
| Mondi Group         | Paper and Packaging            | Peter          | Oswald     | Male    | Germany               | 0                       |
| Murray & Roberts    | Construction                   | Henry Johannes | Laas       | Male    | South Africa          | 62                      |
| Murray & Roberts    | Construction                   | Henry Johannes | Laas       | Male    | South Africa          | 62                      |
| Murray & Roberts    | Construction                   | Henry Johannes | Laas       | Male    | South Africa          | 62                      |
| Nedbank             | Banking and Financial Services | Michael WT     | Brown      | Male    | South Africa          | 56                      |
| Standard Bank Group | Banking and Financial Services | Zweli          | Manyathi   | Male    | South Africa          | 0                       |
| Standard Bank Group | Banking and Financial Services | Kenny          | Fihla      | Male    | South Africa          | -1                      |
| Standard Bank Group | Banking and Financial Services | Margaret       | Nienaber   | Female  | South Africa          | 0                       |
| Standard Bank Group | Banking and Financial Services | Sim            | Tshabalala | Male    | South Africa          | 55                      |
| Standard Bank Group | Banking and Financial Services | BJ (Ben)       | Kruger     | Male    | South Africa          | 63                      |
| Standard Bank Group | Banking and Financial Services | Sim            | Tshabalala | Male    | South Africa          | 55                      |
| •                   | Banking and Financial Services |                | Manyathi   | Male    | South Africa          | 0                       |
| Standard Bank Group | Banking and Financial Services | Kenny          | Fihla      | Male    | South Africa          | -1                      |
|                     | Danisha and Financial Candana  |                | N I! I     | F1-     | O = II. A f ! = =     | ^                       |

| Standard Bank Group | Banking and Financial Services | ıvıargaret | ıvıenaper  | ⊢emaie | South Africa | U  |
|---------------------|--------------------------------|------------|------------|--------|--------------|----|
| Standard Bank Group | Banking and Financial Services | Sim        | Tshabalala | Male   | South Africa | 55 |
| Woolworths          | Retail                         | lan        | Moir       | Male   | Australia    | 63 |
| Woolworths          | Retail                         | lan        | Moir       | Male   | Australia    | 63 |

## CEO Remuneration - USD:

| Financial ` | Year: No. of CEOs | : Total Salaries | : Total Annual | Remuneration: Avg. of Salaries | : Avg. of Remuneration: |
|-------------|-------------------|------------------|----------------|--------------------------------|-------------------------|
| 2007        | 1                 | 634,752          | 2,642,553      | 634,752                        | 2,642,553               |
| 2008        | 12                | 6,505,922        | 15,006,061     | 542,160                        | 1,250,505               |
| 2009        | 12                | 6,794,641        | 13,189,489     | 566,220                        | 1,099,124               |
| 2010        | 14                | 9,121,952        | 19,840,414     | 651,568                        | 1,417,172               |
| 2011        | 13                | 9,863,785        | 20,308,641     | 758,753                        | 1,562,203               |
| 2012        | 12                | 9,481,141        | 19,684,582     | 790,095                        | 1,640,382               |
| 2013        | 15                | 11,496,374       | 23,840,242     | 766,425                        | 1,589,349               |
| 2014        | 16                | 10,960,773       | 23,777,290     | 685,048                        | 1,486,081               |
| 2015        | 14                | 9,321,381        | 19,947,310     | 665,813                        | 1,424,808               |
| 2016        | 17                | 10,849,628       | 25,347,876     | 638,213                        | 1,491,052               |
| 2017        | 13                | 8,829,235        | 16,850,663     | 679,172                        | 1,296,205               |
| 2018        | 16                | 10,205,071       | 22,374,996     | 637,817                        | 1,398,437               |
| 2019        | 16                | 10,730,199       | 21,184,225     | 670,637                        | 1,324,014               |

## Executive Director Remuneration - USD:

| Financial | Year: No. of El | Ds: Total Salarie | s: Total Annual F | Remuneration: Avg. of Salari | es: Avg. of Remune | ration: |
|-----------|-----------------|-------------------|-------------------|------------------------------|--------------------|---------|
| 2007      | 1               | 634,752           | 2,642,553         | 634,752                      | 2,642,553          |         |
| 2008      | 57              | 19,033,624        | 41,033,480        | 333,923                      | 719,886            |         |
| 2009      | 59              | 21,726,945        | 42,512,616        | 368,253                      | 720,553            |         |
| 2010      | 60              | 27,252,383        | 57,760,473        | 454,206                      | 962,675            |         |
| 2011      | 58              | 29,093,649        | 56,313,874        | 501,615                      | 970,929            |         |
| 2012      | 53              | 28,835,887        | 56,159,741        | 544,073                      | 1,059,618          |         |
| 2013      | 54              | 29,155,673        | 58,985,013        | 539,920                      | 1,092,315          |         |
| 2014      | 47              | 25,193,662        | 54,615,800        | 536,035                      | 1,162,038          |         |
| 2015      | 49              | 25,120,037        | 51,468,256        | 512,654                      | 1,050,373          |         |
| 2016      | 47              | 20,291,260        | 47,167,747        | 431,729                      | 1,003,569          |         |
| 2017      | 42              | 19,591,450        | 41,514,808        | 477,840                      | 1,012,556          |         |
| 2018      | 51              | 73,507,652        | 153,404,004       | 1,441,327                    | 3,007,922          |         |
| 2019      | 45              | 21,696,465        | 45,997,798        | 482,144                      | 1,022,173          |         |

## Non-Executive Director Remuneration - USD:

| Financial | Year: No. of N | IEDs: Total Salarie | s: Average Fees: |
|-----------|----------------|---------------------|------------------|
| 2007      | 18             | 2,046,525           | 113,696          |
| 2008      | 116            | 8,496,853           | 73,249           |
| 2009      | 123            | 8,231,347           | 66,922           |
| 2010      | 123            | 10,913,685          | 88,729           |
| 2011      | 138            | 12,797,229          | 92,734           |
| 2012      | 145            | 13,040,596          | 89,935           |
| 2013      | 154            | 14,500,313          | 94,158           |
| 2017      | 1/10           | 1/ 506 010          | 07 909           |

| <u> 2014</u> | 149 | 14,200,013 | 97,090  |
|--------------|-----|------------|---------|
| 2015         | 142 | 13,765,721 | 96,942  |
| 2016         | 151 | 14,352,017 | 95,046  |
| 2017         | 145 | 17,123,754 | 118,095 |
| 2018         | 148 | 16,389,682 | 110,741 |
| 2019         | 133 | 16,055,111 | 120,715 |