## Country Report - Directors

## CEO Biographies - (Where more than one CEO is named the position was held by both during the latest year) :

| Company: | Sector: | Name: | Surname: | Gender: | Director Nationality: | Age at Latest Year End: |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Aveng | Construction | HJ (Kobus) | Verster | Male | South Africa | 56 |
| Aveng | Construction | HJ (Kobus) | Verster | Male | South Africa | 56 |
| Bidvest | Diversified Holdings | Brian | Joffe | Male | South Africa | 75 |
| Bidvest | Diversified Holdings | Lindsay P | Ralphs | Male | South Africa | 66 |
| Glencore Xstrata | Mining | Ivan | Glasenberg | Male | South Africa | 66 |
| Glencore Xstrata | Mining | Ivan | Glasenberg | Male | South Africa | 66 |
| Glencore Xstrata | Mining | Ivan | Glasenberg | Male | South Africa | 66 |
| Glencore Xstrata | Mining | Ivan | Glasenberg | Male | South Africa | 66 |
| Mondi Group | Paper and Packaging | Peter | Oswald | Male | Germany | 0 |
| Mondi Group | Paper and Packaging | Peter | Oswald | Male | Germany | 0 |
| Mondi Group | Paper and Packaging | Peter | Oswald | Male | Germany | 0 |
| Mondi Group | Paper and Packaging | Peter | Oswald | Male | Germany | 0 |
| Mondi Group | Paper and Packaging | Peter | Oswald | Male | Germany | 0 |
| Mondi Group | Paper and Packaging | Peter | Oswald | Male | Germany | 0 |
| Mondi Group | Paper and Packaging | Peter | Oswald | Male | Germany | 0 |
| Standard Bank Group | Banking and Financial Services | BJ (Ben) | Kruger | Male | South Africa | 63 |
| Standard Bank Group | Banking and Financial Services | Sim | Tshabalala | Male | South Africa | 55 |
| Standard Bank Group | Banking and Financial Services | Zweli | Manyathi | Male | South Africa | 0 |
| Standard Bank Group | Banking and Financial Services | Kenny | Fihla | Male | South Africa | -1 |
| Standard Bank Group | Banking and Financial Services | Margaret | Nienaber | Female | South Africa | 0 |
| Standard Bank Group | Banking and Financial Services | Sim | Tshabalala | Male | South Africa | 55 |
| Standard Bank Group | Banking and Financial Services | Zweli | Manyathi | Male | South Africa | 0 |
| Standard Bank Group | Banking and Financial Services | Kenny | Fihla | Male | South Africa | -1 |
| Standard Bank Group | Banking and Financial Services | Margaret | Nienaber | Female | South Africa | 0 |
| Standard Bank Group | Banking and Financial Services |  | Tshabalala | Male | South Africa | 55 |

## CEO Remuneration - USD:

| nancial Year: | No. of CEOS: | Otal Salaries: | nual Remuneration: | Avg. of Salaries: | Avg. of Remuneration: |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 2007 | 1 | 634,752 | 2,642,553 | 634,752 | 2,642,553 |
| 2008 | 4 | 3,084,278 | 6,657,089 | 771,069 | 1,664,272 |
| 2009 | 4 | 2,929,924 | 4,931,741 | 732,481 | 1,232,935 |
| 2010 | 4 | 3,592,704 | 6,739,875 | 898,176 | 1,684,969 |
| 2011 | 4 | 3,980,362 | 7,363,813 | 995,090 | 1,840,953 |
| 2012 | 4 | 4,003,115 | 8,414,089 | 1,000,779 | 2,103,522 |
| 2013 | 7 | 6,079,384 | 12,432,990 | 868,483 | 1,776,141 |
| 2014 | 8 | 6,036,255 | 12,113,511 | 754,532 | 1,514,189 |
| 2015 | 6 | 4,482,327 | 8,825,048 | 747,054 | 1,470,841 |
| 2016 | 7 | 5,900,909 | 13,736,997 | 842,987 | 1,962,428 |
| 2017 | 5 | 3,661,483 | 6,253,030 | 732,297 | 1,250,606 |
| nnen | $\checkmark$ | 1 n |  | T+nn+n | + |


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| :---: | :---: | :---: | :---: | :---: | :---: |
| 2019 | 8 | 6,193,922 | 12,271,325 | 774,240 | 1,533, |

Executive Director Remuneration - USD:

| ancial Year: | No. of EDs: | tal Salaries: | Total Annual Remuneration: | Avg. of Salaries: | Avg. of Remuneration: |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 2007 | 1 634 | 634,752 | 2,642,553 | 634,752 | 2,642,553 |
| 2008 | 20 | 8,282,354 | 16,996,508 | 414,118 | 849,825 |
| 2009 | 20 | 9,496,696 | 16,958,199 | 474,835 | 847,910 |
| 2010 | 21 | 11,279,492 | 22,453,425 | 537,119 | 1,069,211 |
| 2011 | 20 | 12,146,783 | 22,270,143 | 607,339 | 1,113,507 |
| 2012 | 19 | 12,855,930 | 24,358,529 | 676,628 | 1,282,028 |
| 2013 | 25 | 15,210,955 | 31,553,610 | 608,438 | 1,262,144 |
| 2014 | 18 | 12,369,035 | 25,485,663 | 687,169 | 1,415,870 |
| 2015 | 19 | 11,727,321 | 22,576,179 | 617,227 | 1,188,220 |
| 2016 | 20 | 10,459,576 | 24,535,968 | 522,979 | 1,226,798 |
| 2017 | 16 | 7,733,149 | 18,037,225 | 515,543 | 1,202,482 |
| 2018 | 19 | 59,203,767 | 120,250,041 | 3,115,988 | 6,328,950 |
| 2019 | 17 | 9,285,068 | 19,544,976 | 546,180 | 1,149,704 |
| Non-Executive Director Remuneration - USD: |  |  |  |  |  |
|  |  |  |  |  |  |
| 2007 | 18 | 2,046,525 | 113,696 |  |  |
| 2008 | 44 | 3,822,609 | 86,877 |  |  |
| 2009 | 41 | 3,666,794 | 89,434 |  |  |
| 2010 | 44 | 4,860,452 | 110,465 |  |  |
| 2011 | 46 | 4,893,734 | 106,386 |  |  |
| 2012 | 48 | 5,458,718 | 113,723 |  |  |
| 2013 | 60 | 7,096,225 | 118,270 |  |  |
| 2014 | 55 | 7,472,874 | 135,870 |  |  |
| 2015 | 48 | 6,935,083 | 144,481 |  |  |
| 2016 | 50 | 6,782,052 | 135,641 |  |  |
| 2017 | 51 | 8,281,054 | 162,374 |  |  |
| 2018 | 49 | 7,460,794 | 152,261 |  |  |
| 2019 | 42 | 7,153,836 | 170,329 |  |  |

