Country Report - Directors

CEO Biographies - (Where more than one CEO is named the position was held by both during the latest year) :

Company:	Sector:	Name:	Surname:	Gender:	Director Nationality:	Age at Latest Year End:
Aspen Holdings	Health	Stephen B	Saad	Male	South Africa	69
Aspen Holdings	Health	Stephen B	Saad	Male	South Africa	69
Aspen Holdings	Health	Stephen B	Saad	Male	South Africa	69
FirstRand Bank	Banking and Financial Services	Sizwe E	Nxasana	Male	South Africa	64
FirstRand Bank	Banking and Financial Services	Johan Petrus	Burger	Male	South Africa	79
Mondi Group	Paper and Packaging	Peter	Oswald	Male	Germany	0
Mondi Group	Paper and Packaging	Peter	Oswald	Male	Germany	0
Mondi Group	Paper and Packaging	Peter	Oswald	Male	Germany	0
Mondi Group	Paper and Packaging	Peter	Oswald	Male	Germany	0
Mondi Group	Paper and Packaging	Peter	Oswald	Male	Germany	0
Mondi Group	Paper and Packaging	Peter	Oswald	Male	Germany	0
Mondi Group	Paper and Packaging	Peter	Oswald	Male	Germany	0
Xstrata	Mining	Michael (Mick)	Davis	Male	South Africa	55

CEO Remuneration - USD:

Financial	Year: No. of CE	Os: Total Salarie	es: Total Annual Rem	uneration: Avg. of Salari	es: Avg. of Remun	eration:
2008	4	4,637,609	7,504,042	1,159,402	1,876,010	
2009	4	4,181,338	8,736,181	1,045,334	2,184,045	
2010	4	4,681,925	14,368,376	1,170,481	3,592,094	
2011	4	5,123,659	15,892,513	1,280,915	3,973,128	
2012	4	5,207,536	11,756,870	1,301,884	2,939,218	
2013	3	2,757,121	6,837,725	919,040	2,279,242	
2014	3	2,718,093	7,409,992	906,031	2,469,997	
2015	4	2,725,121	7,121,315	681,280	1,780,329	
2016	4	2,322,613	5,915,298	580,653	1,478,824	
2017	3	1,710,270	4,684,669	570,090	1,561,556	
2018	3	2,434,461	7,075,231	811,487	2,358,410	
2019	3	2,329,099	5,540,362	776,366	1,846,787	

Executive Director Remuneration - USD:

Year: No. of EDs	: Total Salaries:	Total Annual Remuneration	on: Avg. of Salarie	s: Avg. of Remuneration:
10	9,377,700	14,460,693	937,770	1,446,069
11	9,436,692	23,355,933	857,881	2,123,267
10	10,031,384	27,292,262	1,003,138	2,729,226
10	10,971,204	32,872,746	1,097,120	3,287,275
11	11,553,631	29,492,881	1,050,330	2,681,171
6	5,388,864	15,828,920	898,144	2,638,153
8	6,241,152	16,788,651	780,144	2,098,581
	10 11 10 10 11 6	10 9,377,700 11 9,436,692 10 10,031,384 10 10,971,204 11 11,553,631 6 5,388,864 8 6,241,152	10 9,377,700 14,460,693 11 9,436,692 23,355,933 10 10,031,384 27,292,262 10 10,971,204 32,872,746 11 11,553,631 29,492,881 6 5,388,864 15,828,920 8 6,241,152 16,788,651	11 9,436,692 23,355,933 857,881 10 10,031,384 27,292,262 1,003,138 10 10,971,204 32,872,746 1,097,120 11 11,553,631 29,492,881 1,050,330 6 5,388,864 15,828,920 898,144 8 6,241,152 16,788,651 780,144

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2016	9	5,066,029	12,678,863	562,892	1,408,763
2017	8	4,205,173	13,670,527	600,739	1,952,932
2018	10	5,608,143	17,462,650	560,814	1,746,265
2019	12	6,250,864	16,150,542	520,905	1,345,878

Non-Executive Director Remuneration - USD:

Financial	Year: No. of N	EDs: Total Salarie	es: Average Fees:
2008	31	4,487,517	144,759
2009	35	4,142,549	118,359
2010	32	5,045,314	157,666
2011	42	6,856,273	163,245
2012	43	6,717,800	156,228
2013	33	4,357,432	132,043
2014	33	4,284,205	129,824
2015	31	3,738,088	120,583
2016	35	4,021,479	114,899
2017	37	5,086,665	137,477
2018	35	3,860,962	110,313
2019	32	3,707,013	115,844