## **Country Report - Directors**

CEO Biographies - (Where more than one CEO is named the position was held by both during the latest year) :

| Company:    | Sector:             | Name:      | Surname: | Gender: | Director Nationality: | Age at Latest Year End: |
|-------------|---------------------|------------|----------|---------|-----------------------|-------------------------|
| AECI        | Industrial          | Mark       | Dytor    | Female  | South Africa          | 62                      |
| AECI        | Industrial          | Mark       | Dytor    | Female  | South Africa          | 62                      |
| AECI        | Industrial          | Mark       | Dytor    | Female  | South Africa          | 62                      |
| Aveng       | Construction        | HJ (Kobus) | Verster  | Male    | South Africa          | 57                      |
| Aveng       | Construction        | HJ (Kobus) | Verster  | Male    | South Africa          | 57                      |
| Mondi Group | Paper and Packaging | Peter      | Oswald   | Male    | Germany               | 0                       |
| Mondi Group | Paper and Packaging | Peter      | Oswald   | Male    | Germany               | 0                       |
| Mondi Group | Paper and Packaging | Peter      | Oswald   | Male    | Germany               | 0                       |
| Mondi Group | Paper and Packaging | Peter      | Oswald   | Male    | Germany               | 0                       |
| Mondi Group | Paper and Packaging | Peter      | Oswald   | Male    | Germany               | 0                       |
| Mondi Group | Paper and Packaging | Peter      | Oswald   | Male    | Germany               | 0                       |
| Mondi Group | Paper and Packaging | Peter      | Oswald   | Male    | Germany               | 0                       |

## CEO Remuneration - USD:

| Financial | Year: No. of ( | CEOs: Total Salarie | es: Total Annual Rei | muneration: Avg. of Salar | ies: Avg. of Remunera | ition: |
|-----------|----------------|---------------------|----------------------|---------------------------|-----------------------|--------|
| 2008      | 4              | 2,062,270           | 3,709,688            | 515,568                   | 927,422               |        |
| 2009      | 3              | 1,812,469           | 2,825,938            | 604,156                   | 941,979               |        |
| 2010      | 3              | 2,095,119           | 4,134,707            | 698,373                   | 1,378,236             |        |
| 2011      | 3              | 2,245,576           | 4,198,039            | 748,525                   | 1,399,346             |        |
| 2012      | 3              | 2,238,064           | 4,186,975            | 746,021                   | 1,395,658             |        |
| 2013      | 4              | 2,210,417           | 4,937,062            | 552,604                   | 1,234,266             |        |
| 2014      | 4              | 2,154,586           | 5,580,016            | 538,647                   | 1,395,004             |        |
| 2015      | 4              | 2,154,919           | 5,014,108            | 538,730                   | 1,253,527             |        |
| 2016      | 3              | 1,814,167           | 4,699,820            | 604,722                   | 1,566,607             |        |
| 2017      | 3              | 1,255,741           | 2,966,390            | 418,580                   | 988,797               |        |
| 2018      | 2              | 1,579,195           | 4,226,192            | 789,598                   | 2,113,096             |        |
| 2019      | 3              | 1,836,734           | 4,183,766            | 612,245                   | 1,394,589             |        |

## Executive Director Remuneration - USD:

| Financial Y | ear: No. of l | EDs: Total Salarie    | es: Total Annual Rem | uneration: Avg. of Sala | ries: Avg. of Remune | eration: |
|-------------|---------------|-----------------------|----------------------|-------------------------|----------------------|----------|
| 2008        | 13            | 4,927,457             | 9,210,777            | 379,035                 | 708,521              |          |
| 2009        | 10            | 5,224,964             | 8,933,497            | 522,496                 | 893,350              |          |
| 2010        | 11            | 5,940,529             | 11,544,335           | 540,048                 | 1,049,485            |          |
| 2011        | 10            | 6,289,459             | 10,979,685           | 628,946                 | 1,097,969            |          |
| 2012        | 10            | 6,296,255             | 10,858,128           | 629,625                 | 1,085,813            |          |
| 2013        | 12            | 6,553,408             | 15,828,629           | 546,117                 | 1,319,052            |          |
| 2014        | 9             | 5,879,662             | 13,339,146           | 653,296                 | 1,482,127            |          |
| 2015        | 11            | 6,833,429             | 13,094,121           | 621,221                 | 1,190,375            |          |
| 2016        | 9             | 4,650,838             | 11,633,347           | 516,760                 | 1,292,594            |          |
| 0017        | ۵             | 2 670 60 <del>1</del> | 11 206 1/0           | 150 005                 | 1 /10 760            |          |

| 9 | 3,070,001  | 11,200,149  | 400,020                  | 1,410,709                          |
|---|------------|-------------|--------------------------|------------------------------------|
| 8 | 54,055,399 | 109,353,231 | 6,756,925                | 13,669,154                         |
| 8 | 3,770,216  | 8,314,734   | 471,277                  | 1,039,342                          |
|   | 8          |             | 8 54,055,399 109,353,231 | 8 54,055,399 109,353,231 6,756,925 |

## Non-Executive Director Remuneration - USD:

| Financial | Year: No. of N | EDs: Total Salarie | es: Average Fees: |
|-----------|----------------|--------------------|-------------------|
| 2008      | 19             | 1,662,149          | 87,482            |
| 2009      | 17             | 1,655,957          | 97,409            |
| 2010      | 20             | 2,270,507          | 113,525           |
| 2011      | 24             | 2,496,418          | 104,017           |
| 2012      | 23             | 2,610,166          | 113,485           |
| 2013      | 24             | 2,635,339          | 109,806           |
| 2014      | 26             | 2,568,179          | 98,776            |
| 2015      | 25             | 2,450,290          | 98,012            |
| 2016      | 27             | 2,245,839          | 83,179            |
| 2017      | 26             | 2,657,125          | 102,197           |
| 2018      | 23             | 2,220,286          | 96,534            |
| 2019      | 20             | 2,101,458          | 105,073           |