## Country Report - Directors

## CEO Biographies - (Where more than one CEO is named the position was held by both during the latest year) :

| Company: | Sector: | Name: | Surname: | Gender | Director Nationality: | Age at Latest Year End: |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Accor | Hospitality | Denis | Hennequin | Male | France | 54 |
| Altron | Industrial | Mteto | Nyati | Male | South Africa | 2022 |
| Altron | Industrial | Robert E | Venter | Male | South Africa | 62 |
| Altron | Industrial | Robert E | Venter | Male | South Africa | 62 |
| Distell | Food and Beverage | Richard | Rushton | Male | South Africa | 58 |
| EDF - France Electricity | Electricity | Henri | Proglio | Male | France | 63 |
| Glencore Xstrata | Mining | Ivan | Glasenberg | Male | South Africa | 66 |
| Glencore Xstrata | Mining | Ivan | Glasenberg | Male | South Africa | 66 |
| Glencore Xstrata | Mining | Ivan | Glasenberg | Male | South Africa | 66 |
| Glencore Xstrata | Mining | Ivan | Glasenberg | Male | South Africa | 66 |
| Grindrod | Transport | Alan K | Olivier | Male | South Africa | 62 |
| Grindrod | Transport | Alan K | Olivier | Male | South Africa | 62 |
| Grindrod | Transport | Andrew G | Waller | Male | South Africa | 60 |
| Lafarge | Industrial | Bruno | Lafont | Male | France | 56 |
| Mondi Group | Paper and Packaging |  | Oswald | Male | Germany | 0 |
| Mondi Group | Paper and Packaging |  | Oswald | Male | Germany | 0 |
| Mondi Group | Paper and Packaging |  | Oswald | Male | Germany | 0 |
| Mondi Group | Paper and Packaging | Peter | Oswald | Male | Germany | 0 |
| Mondi Group | Paper and Packaging |  | Oswald | Male | Germany | 0 |
| Mondi Group | Paper and Packaging |  | Oswald | Male | Germany | 0 |
| Mondi Group | Paper and Packaging | Peter | Oswald | Male | Germany | 0 |

CEO Remuneration - USD:

| Financial Year: | No. of CEOs: | Total Salaries: | Total Annual Remuneration: Avg. of Salaries: | Avg. of Remuneration: |  |
| :--- | :--- | :--- | :--- | :--- | :--- |
| 2008 | 4 | $2,520,070$ | $4,742,095$ | 630,017 | $1,185,524$ |
| 2009 | 4 | $2,548,079$ | $4,312,654$ | 637,020 | $1,078,164$ |
| 2010 | 4 | $3,016,321$ | $5,369,460$ | 754,080 | $1,342,365$ |
| 2011 | 7 | $6,932,017$ | $32,299,401$ | 990,288 | $4,614,200$ |
| 2012 | 7 | $6,822,324$ | $14,111,239$ | 974,618 | $2,015,891$ |
| 2013 | 5 | $4,658,977$ | $7,897,635$ | 931,795 | $1,579,527$ |
| 2014 | 6 | $4,566,078$ | $9,016,327$ | 761,013 | $1,502,721$ |
| 2015 | 5 | $4,027,606$ | $6,993,733$ | 805,521 | $1,398,747$ |
| 2016 | 5 | $3,888,984$ | $6,397,777$ | 777,797 | $1,279,555$ |
| 2017 | 5 | $3,243,962$ | $5,839,762$ | 648,792 | $1,167,952$ |
| 2018 | 6 | $4,074,276$ | $7,787,563$ | 679,046 | $1,297,927$ |
| 2019 | 5 | $4,017,591$ | $6,575,953$ | 803,518 | $1,315,191$ |

## Executive Director Remuneration - USD

|-inancial Year:|No. of EDS:|rotal Salaries:|rotal Annual remuneration:|Avg. of Salaries:|Avg. of Remuneration:

|  |  |  |  |
| :---: | :---: | :---: | :---: |
| 2008 | 20 | 7,145,474 | 13,214,133 |
| 2009 | 20 | 7,601,799 | 13,706,393 |
| 2010 | 20 | 9,030,848 | 16,889,715 |
| 2011 | 24 | 14,015,129 | 45,094,820 |
| 2012 | 23 | 13,594,692 | 26,328,770 |
| 2013 | 19 | 11,579,154 | 22,138,801 |
| 2014 | 16 | 9,385,558 | 20,116,921 |
| 2015 | 17 | 9,599,970 | 16,778,264 |
| 2016 | 16 | 7,737,090 | 14,666,711 |
| 2017 | 15 | 6,891,625 | 17,451,767 |
| 2018 | 14 | 6,928,592 | 13,453,629 |
| 2019 | 8 5 | 5,379,443 | 8,955,139 |
| Non-Executive Director Remuneration - USD: |  |  |  |
| Financial Year: | No. of NEDS | Total Salaric | s: Average Fees: |
| 2008 | 31 | 2,453,080 | 79,132 |
| 2009 | 36 | 2,246,379 | 62,399 |
| 2010 | 36 | 2,545,731 | 70,715 |
| 2011 | 67 | 4,386,002 | 65,463 |
| 2012 | 73 | 4,967,511 | 68,048 |
| 2013 | 55 | 5,060,210 | 92,004 |
| 2014 | 50 | 5,054,581 | 101,092 |
| 2015 | 48 | 5,003,386 | 104,237 |
| 2016 | 50 | 4,681,917 | 93,638 |
| 2017 | 48 | 5,594,383 | 116,550 |
| 2018 | 50 | 5,731,426 | 114,629 |
| 2019 | 44 | 5,605,660 | 127,401 |

