Country Report - Directors

CEO Biographies - (Where more than one CEO is named the position was held by both during the latest year) :

Company:	Sector:	Name:	Surname:	Gender:	Director Nationality:	Age at Latest Year End:
MTN Group	Technology and Telecommunications	RS (Prior)	Dabengwa	Male	South Africa	66
MTN Group	Technology and Telecommunications	Phuthuma	Nhleko	Male	South Africa	64
MTN Group	Technology and Telecommunications	Phuthuma	Nhleko	Male	South Africa	64
MTN Group	Technology and Telecommunications	Rob	Shuter	Male	South Africa	0

CEO Remuneration - USD:

Financial V	ear: No. of	CEOs: Total Salarie	es: Total Annual Rei	muneration: Avg. of Salarie	es: Avg. of Remuner	ation:
2007	1	846,950	2,305,957	846,950	2,305,957	
2008	1	785,732	2,413,301	785,732	2,413,301	
2009	1	783,850	1,828,711	783,850	1,828,711	
2010	1	1,289,788	4,374,190	1,289,788	4,374,190	
2011	1	987,950	3,120,222	987,950	3,120,222	
2012	1	1,025,000	2,870,610	1,025,000	2,870,610	
2013	1	928,438	3,004,167	928,438	3,004,167	
2014	1	861,865	2,275,716	861,865	2,275,716	
2015	2	1,052,194	3,217,241	526,097	1,608,621	
2016	1	2,180,233	4,955,741	2,180,233	4,955,741	
2017	1	845,781	2,968,158	845,781	2,968,158	
2018	1	1,061,042	2,980,764	1,061,042	2,980,764	
2019	1	1,199,155	3,314,323	1,199,155	3,314,323	

Executive Director Remuneration - USD:

Financial	Year: No. of E	Ds: I otal Salarie	es: Total Annual Remi	uneration: Avg. of Salar	ies: Avg. of Remune	ration:
2007	3	1,756,879	4,322,695	585,626	1,440,898	
2008	3	1,615,357	4,897,944	538,452	1,632,648	
2009	4	1,720,578	3,565,602	430,144	891,401	
2010	3	2,440,156	6,545,585	813,385	2,181,862	
2011	3	1,976,870	11,785,596	658,957	3,928,532	
2012	2	1,638,415	4,559,390	819,207	2,279,695	
2013	3	1,492,708	4,322,708	497,569	1,440,903	
2014	2	1,375,900	3,507,849	687,950	1,753,924	
2015	3	1,645,219	3,909,169	548,406	1,303,056	
2016	3	2,614,462	7,115,116	871,487	2,371,705	
2017	3	2,745,561	7,377,550	915,187	2,459,183	
2018	2	1,633,472	4,545,972	816,736	2,272,986	
2019	2	1,833,345	7,908,738	916,672	3,954,369	

Non-Executive Director Remuneration - USD:

Financial	Year: NO. OT NEI	Js: Iotal Salarie	es: Average Fees:
0	1	328,264	328,264
2007	11	1,484,255	134,932
2008	11	1,219,589	110,872
2009	8	1,115,358	139,420
2010	11	2,008,786	182,617
2011	11	1,678,393	152,581
2012	11	1,611,829	146,530
2013	12	1,593,854	132,821
2014	12	1,354,201	112,850
2015	13	1,681,583	129,353
2016	15	1,760,683	117,379
2017	13	1,370,263	105,405
2018	14	1,773,958	126,711
2019	17	2,320,629	136,508