## Country Report－Directors

## CEO Biographies－（Where more than one CEO is named the position was held by both during the latest year）：

| Company： | Sector： | Name： | Surname： | Gender | Director Nationality： | Age at Latest Year End： |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Glencore Xstrata | Mining | Ivan | Glasenberg | Male | South Africa | 66 |
| Glencore Xstrata | Mining | Ivan | Glasenberg | Male | South Africa | 66 |
| Glencore Xstrata | Mining | Ivan | Glasenberg | Male | South Africa | 66 |
| Glencore Xstrata | Mining | Ivan | Glasenberg | Male | South Africa | 66 |
| Mondi Group | Paper and Packaging | Peter | Oswald | Male | Germany | 0 |
| Mondi Group | Paper and Packaging | Peter | Oswald | Male | Germany | 0 |
| Mondi Group | Paper and Packaging | Peter | Oswald | Male | Germany | 0 |
| Mondi Group | Paper and Packaging | Peter | Oswald | Male | Germany | 0 |
| Mondi Group | Paper and Packaging | Peter | Oswald | Male | Germany | 0 |
| Mondi Group | Paper and Packaging | Peter | Oswald | Male | Germany | 0 |
| Mondi Group | Paper and Packaging | Peter | Oswald | Male | Germany | 0 |

## CEO Remuneration－USD：

Financal Year：｜No．of CEOS：Iotal Salaries：Iotal Annual Remuneration：Avg．of Salaries：Avg．of remuneration：

| $2,263,739$ |  |  |  |  |  |
| :--- | :--- | :--- | :--- | :--- | :--- |
| 2008 | 1 | $1,419,949$ | $2,263,739$ | $1,419,949$ | $1,963,202$ |
| 2009 | 1 | $1,171,243$ | $1,963,202$ | $1,171,243$ | $1,961,2,167$ |
| 2010 | 1 | $1,261,167$ | $2,547,123$ | $2,547,123$ |  |
| 2011 | 1 | $1,283,368$ | $2,479,830$ | $1,283,368$ | $2,479,830$ |
| 2012 | 1 | $1,298,883$ | $2,622,174$ | $1,298,883$ | $2,622,174$ |
| 2013 | 2 | $2,765,388$ | $4,731,589$ | $1,382,694$ | $2,365,794$ |
| 2014 | 2 | $2,879,076$ | $5,751,825$ | $1,439,538$ | $2,875,912$ |
| 2015 | 3 | $2,916,963$ | $5,388,570$ | 972,321 | $1,796,190$ |
| 2016 | 2 | $2,620,054$ | $4,556,298$ | $1,310,027$ | $2,278,149$ |
| 2017 | 2 | $1,921,157$ | $2,876,323$ | 960,578 | $1,438,161$ |
| 2018 | 2 | $2,685,205$ | $4,953,736$ | $1,342,602$ | $2,476,868$ |
| 2019 | 2 | $2,674,778$ | $4,096,967$ | $1,337,389$ | $2,048,483$ |

## Executive Director Remuneration－USD：

Financial Year：No．of EDs：Total Salaries：Total Annual Remuneration：｜Avg．of Salaries：｜Avg．of Remuneration：

| 2008 | 3 | 2，749，464 | 3，937，016 | 916，488 | 1，312，339 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 2009 | 3 | 2，851，391 | 4，571，809 | 950，464 | 1，523，936 |
| 2010 | 3 | 3，063，178 | 5，578，701 | 1，021，059 | 1，859，567 |
| 2011 | 3 | 3，154，497 | 5，809，081 | 1，051，499 | 1，936，360 |
| 2012 | 3 | 3，116，391 | 5，962，755 | 1，038，797 | 1，987，585 |
| 2013 | 6 | 5，981，734 | 13，032，130 | 996，956 | 2，172，022 |
| 2014 | 4 | 4，913，899 | 11，024，602 | 1，228，475 | 2，756，150 |
| 2015 | 5 | 4，759，254 | 9，872，961 | 951，851 | 1，974，592 |
| 2016 | 4 | 4，303，808 | 8，448，880 | 1，075，952 | 2，112，220 |
| 2017 | 5 | 3，471，530 | 9，577，636 | 867，883 | 2，394，409 |
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## Non－Executive Director Remuneration－USD：

| Year： | 0．of NED | es： | Average rees： |
| :---: | :---: | :---: | :---: |
| 2008 | 5 | 1，223，697 | 244，739 |
| 2009 | 6 | 1，087，092 | 181，182 |
| 2010 | 6 | 1，273，204 | 212，201 |
| 2011 | 6 | 1，227，831 | 204，639 |
| 2012 | 6 | 1，302，642 | 217，107 |
| 2013 | 20 | 3，483，341 | 174，167 |
| 2014 | 13 | 3，647，101 | 280，546 |
| 2015 | 13 | 3，560，400 | 273，877 |
| 2016 | 13 | 3，434，462 | 264，189 |
| 2017 | 15 | 4，062，063 | 270，804 |
| 2018 | 15 | 3，782，198 | 252，147 |
| 2019 | 13 | 3，667，999 | 282，154 |

