## Company Directors Report

CEO Biography - USD:

| Year End:\|Director Surname:|Director Name:|Director Gender:|Full Year on Board?:|Full year in position?: |  |  |  |  |  |
| :--- | :--- | :--- | :--- | :--- | :--- |
| 2008 | Davis | Michael (Mick) | Male | Yes | Yes |
| 2009 | Davis | Michael (Mick) | Male | Yes | Yes |
| 2010 | Davis | Michael (Mick) | Male | Yes | Yes |
| 2011 | Davis | Michael (Mick) | Male | Yes | Yes |
| 2012 | Davis | Michael (Mick) | Male | Yes | Yes |

CEO Remuneration - USD:

| nancial Year: | Salary: | Benetts: | Cash Bonu | Other: | Iotal Annu | Lill Paymen | ading Lill |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 2008 | 2,315,000 | 108,111 | 380,916 | 0 | 2,804,027 | 0 | 2,804,027 |
| 2009 | 2,051,460 | 357,298 | 2,083,293 | 135,158 | 4,627,209 | 0 | 4,627,209 |
| 2010 | 2,087,100 | 4,579,334 | 2,147,027 | 0 | 8,813,461 | 18,155,479 | 26,968,940 |
| 2011 | 2,293,872 | 5,186,958 | 2,257,355 | 0 | 9,738,185 | 1,722,275 | 11,460,460 |
| 2012 | 2,379,878 | 182,280 | 2,271,770 | 584,639 | 5,418,567 | 0 | 5,418,567 |

## Executive Director Remuneration - USD:

| inancal Year: | No. ofleds: | Iota Salary | cash Bonus | Other: | Iotal Annual |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 2008 | 3 | 4,843,472 | 5,499,735 | 1,614,491 | 1,833,245 |
| 2009 | 3 | 4,437,200 | 13,650,239 | 1,479,067 | 4,550,080 |
| 2010 | 3 | 4,464,380 | 16,027,878 | 1,488,127 | 5,342,626 |
| 2011 | 3 | 4,945,218 | 20,178,851 | 1,648,406 | 6,726,284 |
| 2012 | 3 | 5,055,903 | 15,394,324 | 1,685,301 | 5,131,441 |

Non-Executive Director Remuneration - USD:

|  |  |  |  |
| :--- | :--- | :--- | :--- |
| 2008 | 8 | $1,821,257$ | 227,657 |
| 2009 | 9 | $1,599,153$ | 177,684 |
| 2010 | 8 | $1,644,797$ | 205,600 |
| 2011 | 11 | $2,420,849$ | 220,077 |
| 2012 | 10 | $2,678,254$ | 267,825 |

## CEO Remuneration - ZAR:

| \|Financial Year: | Salary: | Benetits: | Cash Bonus | Other | Iratal Annua | Lillpayment | \|rotal nc (uding Lill |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 2008 | 18,975,410 | 886,156 | 3,122,262 | 0 | 22,983,828 | 0 | 22,983,828 |
| 2009 | 16,954,215 | 2,952,876 | 17,217,298 | 1,117,008 | 38,241,397 | 0 | 38,241,397 |
| 2010 | 15,346,324 | 33,671,574 | 15,786,963 | 0 | 64,804,860 | 133,496,169 | 198,301,029 |
| 2011 | 16,622,261 | 37,586,652 | 16,357,645 | 0 | 70,566,558 | 12,480,254 | 83,046,812 |
| 2012 | 19,507,197 | 1,494,098 | 18,621,066 | 4,792,123 | 44,414,484 | 0 | 44,414,484 |

## Executive Director Remuneration - ZAR

| Financia | Year:\|No. oflads:|otal Salary:|otal Annual Remuneration | Average Salary | Average Remuneration |  |  |
| :--- | :---: | :--- | :--- | :--- | :--- | :--- |
| 2008 | 3 | $39,700,590$ | $45,079,795$ | $13,233,530$ | $15,026,598$ |
| 2009 | 3 | $36,671,074$ | $112,811,893$ | $12,223,691$ | $37,603,964$ |
| 2010 | 3 | $32,826,324$ | $117,852,044$ | $10,942,108$ | $39,284,015$ |
| 2011 | 3 | $35,696,693$ | $145,679,263$ | $11,898,898$ | $48,559,754$ |
| 2012 | 3 | $41,441,828$ | $126,182,984$ | $13,813,943$ | $42,060,995$ |

